#### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

Department of the Treasury

A For the 2020 calendar year, or tax year beginning and ending C Name of organization D Employer identification number Check if applicable: Address change SJF CCRC INC. Name LIONS GATE 22-3701092 Doing business as change Initial return Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Final return/ termin-ated 856-679-2211 1110 LAUREL OAK ROAD 33,507,306. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended VOORHEES, NJ 08043 H(a) Is this a group return return Applica-F Name and address of principal officer: SUSAN LOVE Yes X No for subordinates? tion pending SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions J Website: ► WWW.LIONSGATECCRC.ORG **H(c)** Group exemption number K Form of organization: X Corporation Other -L Year of formation: 1999 M State of legal domicile: NJ Association Part I Summary Briefly describe the organization's mission or most significant activities: CONTINUING CARE RETIREMENT **Activities & Governance** COMMUNITY PROVIDING HOUSING, HEALTHCARE, AND OTHER RELATED SERVICES. if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 22 4 302 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 40 Total number of volunteers (estimate if necessary) 6 71,435. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 69,435. **Prior Year Current Year** 779,050. 3,778,535. Contributions and grants (Part VIII, line 1h) Revenue 28,166,145. 26,239,131. Program service revenue (Part VIII, line 2g) 444,396. 301,855. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 337,111. 2,088,816. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 29,726,702. 32,408,337. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 0. 0. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 10,402,036. 12,318,263. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) ..... **b** Total fundraising expenses (Part IX, column (D), line 25) 20,191,505. 19,149,226. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 30,593,541. 31,467,489. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -866,839. 940,848. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** or 101,732,354. 99,490,294. 20 Total assets (Part X, line 16) 106,537,705 102,550,964. 21 Total liabilities (Part X, line 26) let let -4,805,351. -3,060,670. Net assets or fund balances. Subtract line 21 from line 20 ..... Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign DAVID THOMPSON, CHIEF FINANCIAL OFFICER Here Type or print name and title Date PTIN Preparer's signature Print/Type preparer's name 11/13/21 KERRI N. BOGDA, CPA P00760402 Paid Firm's EIN > 39-0859910 Firm's name BAKER TILLY US, Preparer Firm's address 1570 FRUITVILLE PIKE, SUITE 400 Use Only Phone no. 717.740.4863

No

X Yes

LANCASTER, PA 17601

May the IRS discuss this return with the preparer shown above? See instructions

| Form | n 990 (2020) SJF CCRC INC.   | 22-3701092                | Page 2 |
|------|--|---------------------------|--------|
|      | rt III Statement of Program Service Accomplishments  |                           |        |
|      | Check if Schedule O contains a response or note to any line in this Part III                                       |                           | X      |
| 1    | Briefly describe the organization's mission: SJF-CCRC, INC., A NON-PROFIT AGENCY, IS COMMITTED TO PRO              |                           |        |
|      | BENEFITS OF QUALITY HOUSING AND COMPASSIONATE HEALTHCARE   |                           |        |
|      |  | SEKAICES IO               |        |
|      | SENIOR RESIDENTS AND THEIR FAMILIES.   |                           |        |
| _    | CONTINUED ON SCHEDULE "O".   |                           |        |
| 2    | Did the organization undertake any significant program services during the year which were not listed on the       |                           |        |
|      | prior Form 990 or 990-EZ?  | Yes                       | X No   |
|      | If "Yes," describe these new services on Schedule O.   |                           |        |
| 3    | Did the organization cease conducting, or make significant changes in how it conducts, any program services?       | Yes                       | X No   |
|      | If "Yes," describe these changes on Schedule O.  |                           |        |
| 4    | Describe the organization's program service accomplishments for each of its three largest program services, as     | measured by expenses.     |        |
|      | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other | rs, the total expenses, a | nd     |
|      | revenue, if any, for each program service reported.  |                           |        |
| 4a   |  | nue \$ 26,239,            | 131.   |
|      | SJF-CCRC, INC. IS A CONTINUING CARE RETIREMENT COMMUNITY   |                           |        |
|      | INDEPENDENT AND ASSISTED LIVING AS WELL AS SKILLED NURSI   |                           |        |
|      | REHABILITATION FACILITIES TO THE ELDERLY POPULATION. AS  |                           | CE     |
|      | CONTINUING CARE RETIREMENT COMMUNITY, SENIOR LIVING OPTI   |                           |        |
|      | INDEPENDENT LIVING TO A FULL CONTINUUM OF ON-SITE CARE -   |                           | 011    |
|      | LIVING, SKILLED NURSING AND LONG-TERM CARE, SHORT-TERM A   |                           | т      |
|      | REHABILITATION, MEMORY CARE AND HOME CARE. OUR RESIDENTS   |                           |        |
|      |  |                           |        |
|      | INDEPENDENT, ENGAGING AND WORRY-FREE LIFESTYLE. THERE AR   |                           | NO     |
|      | INDEPENDENT LIVING UNITS, 70 ASSISTED LIVING UNITS, 78 S   |                           |        |
|      | BEDS AND 32 REHABILITATION BEDS. THE COMMUNITY IS LOCATE   | D IN VOORHEE              | S,     |
|      | NJ.  |                           |        |
|      |  |                           |        |
| 4b   | (Code:) (Expenses \$   | iue \$                    |        |
|      |  |                           |        |
|      |  |                           |        |
|      |  |                           |        |
|      |  |                           |        |
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|      |  |                           |        |
|      |  |                           |        |
|      |  |                           |        |
| 4.   |  |                           |        |
| 4c   | (Code:) (Expenses \$) (Reven   | iue \$                    |        |
|      |  |                           |        |
|      |  |                           |        |
|      |  |                           |        |
|      |  |                           |        |
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|      |  |                           |        |
|      |  |                           |        |
|      |  |                           |        |
| Act  | Other program conject (Describe on Schodule O)   |                           |        |
| 4d   |  | Λ.                        |        |
| A.c. | (Expenses \$ including grants of \$ ) (Revenue \$  Total program service expenses ▶ 26,054,183.                    |                           |        |
| 40   | Total program service expenses 26, 054, 183.   |                           |        |

# Form 990 (2020) SJF CCRC INC. Part IV Checklist of Required Schedules

|     |   |      | Yes | No              |
|-----|---|------|-----|-----------------|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?   |      |     |                 |
|     | If "Yes," complete Schedule A   | 1    | Х   | <u> </u>        |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2    | X   |                 |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for             |      |     | l               |
|     | public office? If "Yes," complete Schedule C, Part I  | 3    |     | X               |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect            |      |     |                 |
|     | during the tax year? If "Yes," complete Schedule C, Part II   | 4    | X   | <u> </u>        |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or                |      |     | ,,              |
|     | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III  | 5    |     | X               |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to                   |      |     | \ <sub>37</sub> |
| _   | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                | 6    |     | X               |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,                                   | _    |     | <sub>V</sub>    |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7    |     | X               |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete                |      |     | <sub>V</sub>    |
| •   | Schedule D, Part III  | 8    |     | X               |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for               |      |     |                 |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?                   |      |     | X               |
| 40  | If "Yes," complete Schedule D, Part IV  | 9    |     |                 |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments                                | 40   | Х   |                 |
| 44  | or in quasi endowments? If "Yes," complete Schedule D, Part V   | 10   | Λ   |                 |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X            |      |     |                 |
| •   | as applicable.  Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, |      |     |                 |
| а   | •   | 11a  | Х   |                 |
| h   | Part VI  Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total       | Ha   | 21  |                 |
| D   | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b  |     | x               |
| C   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total                 | 1115 |     |                 |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c  |     | x               |
| d   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in               | 110  |     |                 |
| -   | Part X, line 16? If "Yes," complete Schedule D, Part IX   | 11d  | Х   |                 |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                       | 11e  | Х   |                 |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses                     |      |     |                 |
|     | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                      | 11f  | Х   |                 |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete                         |      |     |                 |
|     | Schedule D, Parts XI and XII  | 12a  | X   |                 |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?                                   |      |     |                 |
|     | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                       | 12b  |     | X               |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13   |     | Х               |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a  |     | Х               |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,                     |      |     |                 |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000                  |      |     |                 |
|     | or more? If "Yes," complete Schedule F, Parts I and IV  | 14b  |     | X               |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any                   |      |     | ,,              |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 15   |     | X               |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to                    |      |     | ,,              |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16   |     | X               |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,                     | l l  |     | \ <sub>37</sub> |
| 46  | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  | 17   |     | X               |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines                | 4.   |     | ~               |
| 40  | 1c and 8a? If "Yes," complete Schedule G, Part II   | 18   |     | X               |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"                      | 40   |     | ~               |
| 00- | complete Schedule G, Part III   | 19   |     | X               |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a  |     | <del>  ^</del>  |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                | 20b  |     | $\vdash$        |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or                                 | 04   |     | X               |
|     | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II   | 21   | 000 |                 |

Form 990 (2020) SJF CCRC INC.
Part IV Checklist of Required Schedules (continued)

|      |   |         | Yes                  | No                             |
|------|---|---------|----------------------|--------------------------------|
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on   |         |                      |                                |
|      | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22      |                      | X                              |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current  |         |                      |                                |
|      | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete  |         |                      |                                |
|      | Schedule J  | 23      | Х                    |                                |
| 24a  | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the   |         |                      |                                |
|      | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete  |         |                      |                                |
|      | Schedule K. If "No," go to line 25a   | 24a     | Х                    | L                              |
|      | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b     |                      | X                              |
| С    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease  |         |                      | ٠,,                            |
|      | any tax-exempt bonds?   | 24c     |                      | X                              |
|      | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d     |                      | X                              |
| 25a  | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  |         |                      | ٠,,                            |
|      | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a     | _                    | X                              |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  |         |                      |                                |
|      | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete   |         |                      | ٠,,                            |
|      | Schedule L, Part I  | 25b     | $\vdash$             | X                              |
| 26   | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current   |         |                      |                                |
|      | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%   |         |                      | \<br>\<br>\                    |
|      | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  | 26      |                      | X                              |
| 27   | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,   |         |                      |                                |
|      | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled   |         |                      | X                              |
|      | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III  | 27      |                      | $\vdash$                       |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV   |         |                      |                                |
|      | instructions, for applicable filing thresholds, conditions, and exceptions):  |         |                      |                                |
| а    | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If  | 00-     |                      | Х                              |
|      | "Yes," complete Schedule L, Part IV   | 28a     |                      | X                              |
|      | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b     |                      |                                |
| С    | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If   | 00-     |                      | Х                              |
| 00   | "Yes," complete Schedule L, Part IV   | 28c     |                      | X                              |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29      |                      | $\stackrel{\triangle}{\vdash}$ |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation   | 20      |                      | x                              |
| 24   | contributions? If "Yes," complete Schedule M  | 30      |                      | X                              |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If</i> "Yes," <i>complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i> | 31      |                      |                                |
| 32   | , ,   | 32      |                      | x                              |
| 22   | Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   | 32      |                      |                                |
| 33   |   | 33      |                      | x                              |
| 34   | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and  | 33      |                      |                                |
| J-T  | Part V, line 1  | 34      | x                    |                                |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a     |                      | Х                              |
|      | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity   | 000     |                      |                                |
|      | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b     |                      |                                |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  | 000     |                      |                                |
|      | If "Yes," complete Schedule R, Part V, line 2   | 36      |                      | Х                              |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization  |         |                      |                                |
| •    | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37      |                      | х                              |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  |         |                      |                                |
|      |   | 38      | Х                    |                                |
| Pa   | Note: All Form 990 filers are required to complete Schedule O  Tt V Statements Regarding Other IRS Filings and Tax Compliance  Charlet Calabridge Occasions are required to complete Schedule O   |         |                      |                                |
|      | Check if Schedule O contains a response or note to any line in this Part V  | <u></u> |                      |                                |
|      |   |         | Yes                  | No                             |
| 1a   | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable  |         |                      |                                |
| b    | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0  |         |                      |                                |
| С    | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming  |         |                      |                                |
|      | (gambling) winnings to prize winners?   | 1c      |                      |                                |
|      |   | _       | $\Omega\Omega\Omega$ | (000-                          |

Form 990 (2020) SJF CCRC INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

|    |   |     | Yes | No       |
|----|---|-----|-----|----------|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |     |     |          |
|    | filed for the calendar year ending with or within the year covered by this return   |     |     |          |
| b  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                  | 2b  | X   |          |
|    | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                                       |     |     |          |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a  | X   |          |
| b  | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O                                     | 3b  | X   |          |
|    | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a                       |     |     |          |
|    | financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                | 4a  |     | Х        |
| b  | If "Yes," enter the name of the foreign country   |     |     |          |
|    | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                             |     |     |          |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a  |     | X        |
| b  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                | 5b  |     | Х        |
|    | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 5c  |     |          |
|    | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit                     |     |     |          |
|    | any contributions that were not tax deductible as charitable contributions?   | 6a  |     | Х        |
| b  | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts                            |     |     |          |
|    | were not tax deductible?  | 6b  |     |          |
| 7  | Organizations that may receive deductible contributions under section 170(c).   |     |     |          |
| а  | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a  |     | Х        |
| b  | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b  |     |          |
| С  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required                               |     |     |          |
|    | to file Form 8282?  | 7с  |     | Х        |
| d  | If "Yes," indicate the number of Forms 8282 filed during the year   |     |     |          |
| е  | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                 | 7e  |     | Х        |
| f  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                    | 7f  |     | Х        |
| g  | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                | 7g  |     |          |
| h  | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?              | 7h  |     |          |
| 8  | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the  |     |     |          |
|    | sponsoring organization have excess business holdings at any time during the year?  | 8   |     |          |
| 9  | Sponsoring organizations maintaining donor advised funds.   |     |     |          |
| а  | Did the sponsoring organization make any taxable distributions under section 4966?  | 9a  |     |          |
| b  | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b  |     |          |
| 0  | Section 501(c)(7) organizations. Enter:   |     |     |          |
| а  | Initiation fees and capital contributions included on Part VIII, line 12  |     |     |          |
| b  | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   |     |     |          |
| 1  | Section 501(c)(12) organizations. Enter:  |     |     |          |
| а  | Gross income from members or shareholders 11a   |     |     |          |
| b  | Gross income from other sources (Do not net amounts due or paid to other sources against  |     |     |          |
|    | amounts due or received from them.)   |     |     |          |
|    | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                      | 12a |     |          |
| b  | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   |     |     |          |
| 3  | Section 501(c)(29) qualified nonprofit health insurance issuers.  |     |     | <u> </u> |
| а  | Is the organization licensed to issue qualified health plans in more than one state?  | 13a |     | <u> </u> |
|    | Note: See the instructions for additional information the organization must report on Schedule O.   |     |     |          |
| b  | Enter the amount of reserves the organization is required to maintain by the states in which the  |     |     |          |
|    | organization is licensed to issue qualified health plans  |     |     |          |
|    | Enter the amount of reserves on hand  |     |     | 7.7      |
|    | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a |     | X        |
|    | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O                                       | 14b |     | $\vdash$ |
| 5  | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or                                   |     |     | 77       |
|    | excess parachute payment(s) during the year?  | 15  |     | X        |
| _  | If "Yes," see instructions and file Form 4720, Schedule N.  |     |     | 37       |
| 6  | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?                                 | 16  |     | X        |
|    | If "Yes," complete Form 4720, Schedule O.   |     |     |          |

Form 990 (2020)

SJF CCRC INC.

Part VI Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 2 through 7b below to lines 2 through 7b belo Page 6 to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management X

|     | tion A. doverning body and Management  |         | _  | T                      |     |
|-----|--|---------|--|------------------------|-----|
|     |  |         | Y  | 'es                    | No  |
| 1a  | 3 3 7  | 2       |  |                        |     |
|     | If there are material differences in voting rights among members of the governing body, or if the governing  |         |  |                        |     |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.  |         |  |                        |     |
| b   |  | 12      |  |                        |     |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other   |         |  |                        | v   |
| •   | officer, director, trustee, or key employee?   | -   -2  | ╧┼┼  | $\dashv$               | X   |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision  |         |  |                        | v   |
|     | of officers, directors, trustees, or key employees to a management company or other person?  |         |  | $\dashv$               | X   |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   |         | 1  | $\dashv$               | X   |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets?   | . 5     |  | $\dashv$               | X   |
| 6   | Did the organization have members or stockholders?   | .   6   | +  | $\dashv$               |     |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or   | _       | .   .  | $_{\rm x}$             |     |
|     | more members of the governing body?  | 7       | a   .  | ᡨ                      |     |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or   | _,      | .   .  | $_{\mathrm{x}}$        |     |
| 0   | persons other than the governing body?   | 7       | D  | $\stackrel{\wedge}{+}$ |     |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |         |  | x                      |     |
| a   | The governing body?  Each committee with authority to act on behalf of the governing body?   | 8       | _  | x                      |     |
| b   |  | ·  -º   | <u> </u>                                     |                        |     |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the   | و       |  |                        | X   |
| Sec | organization's mailing address? If "Yes," provide the names and addresses on Schedule O tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)                     | .   =   | <u>,                                    </u> |                        | 21  |
|     | tion B. Follows (This Section B requests information about policies not required by the internal Revenue Code.)  |         | Tv   | 'es                    | No  |
| 10a | Did the organization have local chapters, branches, or affiliates?   | 10      | -  | 62                     | X   |
|     | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,   | ·       | ,a   | $\dashv$               |     |
| D   |  | 10      | )h   |                        |     |
| 112 | and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11      |  | x T                    |     |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  |         |  |                        |     |
|     | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12      | 2a i   | x l                    |     |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12      |  | x T                    |     |
| С   |  | ·       | -  | ヿ                      |     |
|     | in Schedule O how this was done  | 12      | 2c   :                                       | x                      |     |
| 13  | Did the organization have a written whistleblower policy?  |         | -  | x                      |     |
| 14  | Did the organization have a written document retention and destruction policy?   | 1       | 4  | х                      |     |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent   |         |  | $\neg$                 |     |
|     | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |         |  |                        |     |
| а   | The organization's CEO, Executive Director, or top management official   | 15      | 5a   | х                      |     |
|     | Other officers or key employees of the organization  | 15      | b i  | Х                      |     |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  |         |  |                        |     |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a  |         |  |                        |     |
|     | taxable entity during the year?  | 16      | Sa   |                        | X   |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation   |         |  |                        |     |
|     | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's   |         |  |                        |     |
|     | exempt status with respect to such arrangements?   | 16      | Sb   |                        |     |
| Sec | tion C. Disclosure   |         |  |                        |     |
| 17  | List the states with which a copy of this Form 990 is required to be filed ►NJ   |         |  |                        |     |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)   | (3)s on | ıly) av                                      | ailab                  | ole |
|     | for public inspection. Indicate how you made these available. Check all that apply.  |         |  |                        |     |
|     | Own website Another's website X Upon request Other (explain on Schedule O)   |         |  |                        |     |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, a  | and fin | ancia  | l                      |     |
|     | statements available to the public during the tax year.  |         |  |                        |     |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records   |         |  |                        |     |
|     | DAVID THOMPSON, CFO - 856-679-2211   |         |  |                        |     |
|     | 1110 LAUREL OAK ROAD, VOORHEES, NJ 08043   |         |  |                        |     |

Form 990 (2020) SJF CCRC INC. 22-3701092 Page 7

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

| Check this box if neither the organization ne | or any related    | orga                           | niza                                | tion     | con          | npen                            | sate     | ed any current officer, di      | rector, or trustee.              |                       |
|---|-------------------|--------------------------------|-------------------------------------|----------|--------------|---------------------------------|----------|---------------------------------|----------------------------------|-----------------------|
| (A)   | (B)               |                                |                                     | (0       | C)           |                                 |          | (D)                             | (E)                              | (F)                   |
| Name and title                                | Average           | (do                            |                                     | Pos      |              | l<br>than c                     | nne      | Reportable                      | Reportable                       | Estimated             |
|   | hours per         | box                            | , unles                             | ss per   | son i        | s both                          | an       | compensation                    | compensation                     | amount of             |
|   | week              | -                              | cer an                              | ia a a   | recto        | r/trust                         | lee)     | from                            | from related                     | other                 |
|   | (list any         | irecto                         |                                     |          |              |                                 |          | the                             | organizations<br>(W-2/1099-MISC) | compensation from the |
|   | hours for related | e or d                         | tee                                 |          |              | sated                           |          | organization<br>(W-2/1099-MISC) | (88-2/1099-181150)               | organization          |
|   | organizations     | ruste                          | al trus                             |          | yee          | m pe n                          |          | (** 2/ 1033 1/1100)             |                                  | and related           |
|   | below             | Individual trustee or director | Institutional trustee               | 70       | Key employee | Highest compensated<br>employee | er       |                                 |                                  | organizations         |
|   | line)             | Indiv                          | Instit                              | Officer  | Key 6        | High<br>empl                    | Former   |                                 |                                  |                       |
| (1) SUSAN LOVE                                | 39.00             |                                |                                     |          |              |                                 |          |                                 |                                  |                       |
| CHIEF EXECUTIVE OFFICER                       | 1.00              |                                |                                     | X        |              | Ш                               | _        | 293,793.                        | 0.                               | 21,538.               |
| (2) DAVID THOMPSON                            | 39.00             |                                |                                     |          |              |                                 |          |                                 | _                                |                       |
| CHIEF FINANCIAL OFFICER                       | 1.00              | L                              | $ldsymbol{ldsymbol{ldsymbol{eta}}}$ | Х        |              | Ш                               | $\vdash$ | 244,961.                        | 0.                               | 23,995.               |
| (3) KAREN L. CORNEAL                          | 40.00             |                                |                                     |          |              |                                 |          |                                 | _                                |                       |
| NURSIN HOME ADMINISTRATOR                     |                   | L                              | $ldsymbol{ldsymbol{ldsymbol{eta}}}$ | Ш        |              | Х                               | $\vdash$ | 140,731.                        | 0.                               | 8,796.                |
| (4) VIRGILIO ROSANA                           | 40.00             |                                |                                     |          |              |                                 |          |                                 |                                  |                       |
| RN SUPERVISOR                                 | 40.00             | L                              | $\vdash$                            | $\vdash$ | _            | Х                               | $\vdash$ | 134,464.                        | 0.                               | 5,010.                |
| (5) CAROLYN RUSSELL                           | 40.00             | -                              |                                     |          |              |                                 |          | 121 226                         |                                  |                       |
| DIRECTOR OF HUMAN RESOURCES                   | 1000              | L                              |                                     | $\vdash$ | _            | Х                               | L        | 131,326.                        | 0.                               | 8,098.                |
| (6) RANDOLPH TALUSAN                          | 40.00             | -                              |                                     |          |              |                                 |          | 106 010                         |                                  |                       |
| RN SUPERVISOR                                 | 1000              | L                              |                                     | $\vdash$ | _            | Х                               | L        | 126,918.                        | 0.                               | 7,932.                |
| (7) PATRICIA WILSON                           | 40.00             |                                |                                     |          |              | _                               |          | 404 074                         |                                  | 4 60-                 |
| UNIT MANAGER RN                               |                   | _                              |                                     | $\vdash$ |              | Х                               | _        | 124,971.                        | 0.                               | 1,625.                |
| (8) ALISON PLATT-TARNOPOL                     | 0.50              |                                |                                     |          |              |                                 |          |                                 |                                  |                       |
| PRESIDENT                                     | 0.50              | Х                              |                                     | Х        |              | Ш                               | _        | 0.                              | 0.                               | 0.                    |
| (9) MICHAEL FRANKEL                           | 0.50              |                                |                                     |          |              |                                 |          |                                 |                                  |                       |
| VICE PRESIDENT                                | 0.50              | Х                              | $ldsymbol{ldsymbol{ldsymbol{eta}}}$ | Х        | _            | Ш                               | $\vdash$ | 0.                              | 0.                               | 0.                    |
| (10) MARK R. ROSEN, ESQ.                      | 0.50              |                                |                                     |          |              |                                 |          |                                 |                                  |                       |
| VICE PRESIDENT                                | 0.50              | Х                              |                                     | Х        |              | Ш                               | _        | 0.                              | 0.                               | 0.                    |
| (11) BRIAN ZELL, M.D.                         | 0.50              |                                |                                     |          |              |                                 |          |                                 |                                  |                       |
| TREASURER                                     | 0.50              | Х                              | $\vdash$                            | Х        | _            | Ш                               | $\vdash$ | 0.                              | 0.                               | 0.                    |
| (12) RACHAEL BREKKE, ESQ.                     | 0.50              |                                |                                     |          |              |                                 |          |                                 | _                                |                       |
| SECRETARY                                     | 0.50              | Х                              | $\vdash$                            | X        | _            | Н                               | L        | 0.                              | 0.                               | 0.                    |
| (13) DAVID GUTIN, ESQ.                        | 0.50              | ļ.,                            |                                     | .,       |              |                                 |          |                                 | _                                | _                     |
| IMMEDIATE PAST PRESIDENT                      | 0.50              | Х                              |                                     | X        | _            | Н                               | H        | 0.                              | 0.                               | 0.                    |
| (14) ANDREA (ANDI) LEVIN                      | 0.50              | ļ.,                            |                                     | .,       |              |                                 |          |                                 | _                                | _                     |
| PAST PRESIDENT                                | 0.50              | X                              |                                     | X        | _            | Н                               | H        | 0.                              | 0.                               | 0.                    |
| (15) NEAL A. CUPERSMITH, CPA                  | 0.50              | ļ ,,                           |                                     | 3,7      |              |                                 |          |                                 | 0                                | _                     |
| PAST PRESIDENT                                |                   | X                              | $\vdash$                            | Х        | _            | Н                               | $\vdash$ | 0.                              | 0.                               | 0.                    |
| (16) MARK ADLER                               | 0.50              | -<br>-                         |                                     |          |              |                                 |          |                                 | _                                | _                     |
| TRUSTEE                                       |                   | Х                              | $\vdash$                            | $\vdash$ | _            | Н                               | $\vdash$ | 0.                              | 0.                               | 0.                    |
| (17) CARL H. BAGELL, CPA                      | 0.50              | X                              |                                     |          |              |                                 |          | 0.                              | 0.                               | _                     |
| TRUSTEE                                       | 1 0.50            | Δ                              |                                     |          |              |                                 |          | 0.                              | U •                              | 0.                    |

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| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)  |                        |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 |          |
|--|------------------------|--------------------------------|-----------------------|---|--------------|---------------------------------|----------|---------------------------------|-------------------|--------|----------|-----------------|----------|
| (A)  | (B)                    |                                |                       | (0  | C)           |                                 |          | (D)                             | (E)               |        |          | (F)             |          |
| Name and title   | Average                | (do                            |                       | Pos   |              | l<br>than c                     | ne       | Reportable                      | Reportable        | ,      | Es       | stimate         | ed       |
|  | hours per              | box                            | , unle                | ss per  | son i        | s both                          | an       | compensation                    | compensation      | on     | an       | nount           | of       |
|  | week                   | -                              | cer ar                | ia a a  | recto        | r/trust                         | .ee)     | from                            | from relate       |        |          | other           |          |
|  | (list any hours for    | irecto                         |                       |   |              |                                 |          | the                             | organization      |        |          | pensa<br>om the |          |
|  | related                | e or d                         | tee                   |   |              | sated                           |          | organization<br>(W-2/1099-MISC) | (W-2/1099-MI      | 30)    |          | anizati         | -        |
|  | organizations          | ruste                          | ll trus               |   | 9 9          | m pen                           |          | (***2/*1099*181130)             |                   |        | _        | d relati        |          |
|  | below                  | Individual trustee or director | Institutional trustee | _   | key employee | st co                           | -Ea      |                                 |                   |        |          | anizatio        |          |
|  | line)                  | Indivi                         | Instit                | Officer   | Key eı       | Highest compensated<br>employee | Former   |                                 |                   |        |          |                 |          |
| (18) MICHAEL GREENSPUN   | 0.50                   |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 |          |
| TRUSTEE  | 0.50                   | Х                              |                       | $ldsymbol{ley}}}}}}}$ |              | Ш                               |          | 0.                              |                   | 0.     |          |                 | 0.       |
| (19) NANCY EPSTEIN   | 0.50                   |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 |          |
| TRUSTEE  | 0.50                   | Х                              |                       | $ldsymbol{ley}}}}}}}$ |              | Ш                               |          | 0.                              |                   | 0.     |          |                 | 0.       |
| (20) PHILLIP GODOROV, ESQ.   | 0.50                   |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 |          |
| TRUSTEE  | 0.50                   | Х                              |                       | Ш   |              | Ш                               |          | 0.                              |                   | 0.     |          |                 | 0.       |
| (21) MITCHELL KOTLER   | 0.50                   |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 | •        |
| TRUSTEE  | 0.50                   | Х                              | L                     | H   | _            | Н                               |          | 0.                              |                   | 0.     |          |                 | 0.       |
| (22) JD ABRAMS   | 0.50                   | \<br>\<br>\                    |                       |   |              |                                 |          | 0.                              |                   | _      |          |                 | 0        |
| TRUSTEE (23) ERIC CLAYMAN, ESQ.  | 0.50                   | X                              | H                     | $\vdash$  | _            | Н                               |          | 0.                              |                   | 0.     |          |                 | 0.       |
| TRUSTEE  | 0.50                   | x                              |                       |   |              |                                 |          | 0.                              |                   | 0.     |          |                 | 0.       |
| (24) SUSAN HERRON  | 0.50                   | ^                              | Н                     | Н   |              | Н                               |          | 0.                              |                   |        |          |                 | <u> </u> |
| TRUSTEE  | 0.50                   | X                              |                       |   |              |                                 |          | 0.                              |                   | 0.     |          |                 | 0.       |
| (25) IAN D. MEKLINSKY, ESQ.  | 0.50                   |                                | Т                     | П   |              | П                               |          |                                 |                   |        |          |                 |          |
| TRUSTEE  | 0.50                   | x                              |                       |   |              |                                 |          | 0.                              |                   | 0.     |          |                 | 0.       |
| (26) ARTHUR MILGRIM  | 0.50                   |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 |          |
| TRUSTEE  | 0.50                   | Х                              |                       |   |              |                                 |          | 0.                              |                   | 0.     |          |                 | 0.       |
| 1b Subtotal  |                        |                                |                       |   |              |                                 | <u> </u> | 1,197,164.                      |                   | 0.     | 7        | 6,99            | 94.      |
| c Total from continuation sheets to Part VI  | I, Section A           |                                |                       |   |              |                                 |          | 0.                              |                   | 0.     |          |                 | 0.       |
| d Total (add lines 1b and 1c)  |                        |                                |                       |   |              |                                 | <u> </u> | 1,197,164.                      |                   | 0.     | 7        | 6,99            | 94.      |
| 2 Total number of individuals (including but r   | ot limited to th       | ose                            | liste                 | d ab  | ove          | ) wh                            | o re     | eceived more than \$100,        | 000 of reportabl  | е      |          |                 |          |
| compensation from the organization   |                        |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 | 16       |
|  |                        |                                |                       |   |              |                                 |          |                                 |                   |        |          | Yes             | No       |
| 3 Did the organization list any former officer   |                        |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 |          |
| line 1a? If "Yes," complete Schedule J for s   |                        |                                |                       |   |              |                                 |          |                                 |                   |        | 3        | $\blacksquare$  | X        |
| 4 For any individual listed on line 1a, is the su  |                        |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 |          |
| and related organizations greater than \$150   | 0,000? <i>If</i> "Yes, | " co                           | mple                  | ete S   | Sche         | edule                           | J f      | or such individual              |                   |        | 4        | X               |          |
| 5 Did any person listed on line 1a receive or a  |                        |                                |                       |   |              |                                 |          |                                 |                   |        |          |                 | 37       |
| rendered to the organization? If "Yes," con  | nplete Schedule        | e J fo                         | or st                 | ıch <u>ı</u>  | oers         | on .                            |          |                                 |                   |        | 5        |                 | X        |
| Section B. Independent Contractors   | mananacted to a        | lori                           | n el - 1              | a+  |              | t                               | O 11-    | and reactived assets the second | 2100 000 of occur | norssi | los fo   |                 |          |
| <ol> <li>Complete this table for your five highest co<br/>the organization. Report compensation for</li> </ol>   |                        |                                |                       |   |              |                                 |          |                                 |                   | pensa  | lion tro | IΠ              |          |
|  | une calendar ye        | ai E                           | null                  | ig W  | ILII C       | ا ۷۷ ار                         | . 1111   |                                 | cai.              |        | 10       | <u></u>         |          |
| (A) (B) (Compete Description of services Compete Compe |                        |                                |                       |   |              |                                 |          |                                 |                   |        |          | n               |          |

| (A) Name and business address  | (B) Description of services     | (C)<br>Compensation |
|--|---------------------------------|---------------------|
| SODEXO INC. & AFFILATES  |                                 |                     |
| PO BOX 360170, PITTSBURGH, PA 15251  | FOOD SERVICES                   | 5,164,845.          |
| ALEXANDER REID HOME CONSTRUCTION   | REMODELING /                    |                     |
| 570 HOPEWELL ROAD, MARLTON, NJ 08053   | RENOVATIONS                     | 499,400.            |
| OMNICARE OF SOUTHERN N.J.  |                                 |                     |
| P.O. BOX 78000, DETROIT, MI 48278  | MEDICATION PROVIDER             | 336,914.            |
| NURSE STAFFERS, INC., 146 LAKEVIEW DRIVE,  |                                 |                     |
| SUITE 200, GIBBSBORO, NJ 08026   | TEMP. NURSE STAFFING            | 290,578.            |
| AREA 51 LAWNCARE & LANDSCAPING LLC   |                                 |                     |
| 516 ELM AVENUE, AUDUBON, NJ 08106  | LANDSCAPING                     | 286,320.            |
| 2 Total number of independent contractors (including but not limited to those listed | d above) who received more than |                     |
| \$100,000 of compensation from the organization   10                                 |                                 |                     |

Form 990 SJF CCRC INC. 22-3701092

| Form 990 SJF CCRC                            | INC.          |                                |                       |                                     |              |                              |              |                     | 22-370          | 1092          |
|--|---------------|--------------------------------|-----------------------|-------------------------------------|--------------|------------------------------|--------------|---------------------|-----------------|---------------|
| Part VII Section A. Officers, Directors, Tru | stees, Key En | nplo                           | vee                   | s, aı                               | nd H         | lighe                        | est          | Compensated Employe | es (continued)  |               |
| (A)  | (B)           |                                |                       |                                     | C)           |                              | _            | (D)                 | (E)             | (F)           |
| Name and title                               | Average       |                                |                       |                                     | رد<br>ition  |                              |              | Reportable          | Reportable      | Estimated     |
| Name and title                               |               | (                              |                       |                                     |              | app                          | ls ()        |                     |                 |               |
|  | hours         | (CI                            | neck                  | all                                 | tnat         | app                          | iy)          | compensation        | compensation    | amount of     |
|  | per           |                                | l                     |                                     |              |                              |              | from                | from related    | other         |
|  | week          | _                              | l                     |                                     |              | oyee                         |              | the                 | organizations   | compensation  |
|  | (list any     | recto                          | l                     |                                     |              | em p                         |              | organization        | (W-2/1099-MISC) | from the      |
|  | hours for     | Individual trustee or director | e e                   |                                     |              | Highest compensated employee |              | (W-2/1099-MISC)     |                 | organization  |
|  | related       | stee                           | Institutional trustee |                                     | a.           | ben S:                       |              |                     |                 | and related   |
|  | organizations | al tru                         | nal t                 |                                     | Key employee | moo                          |              |                     |                 | organizations |
|  | below         | vidu                           | Į į                   | ser                                 | emp          | nest                         | Former       |                     |                 |               |
|  | line)         | ig.                            | Inst                  | Officer                             | Key          | High                         | For          |                     |                 |               |
| (27) NAOMI SCHIMMER                          | 0.50          |                                |                       | П                                   |              | П                            |              |                     |                 |               |
| TRUSTEE                                      | 0.50          | x                              | l                     |                                     |              |                              |              | 0.                  | 0.              | 0.            |
|  |               | _                              | -                     | $\vdash$                            | $\vdash$     | $\vdash$                     | H            | 0.                  | 0.              | 0.            |
| (28) GLENN SLOVES                            | 0.50          |                                | l                     |                                     |              |                              |              |                     | _               |               |
| TRUSTEE                                      | 0.50          | Х                              |                       |                                     |              |                              |              | 0.                  | 0.              | 0.            |
| (29) LEORA WAICHE                            | 0.50          |                                |                       |                                     |              |                              |              |                     |                 |               |
| TRUSTEE                                      | 0.50          | х                              | l                     |                                     |              |                              |              | 0.                  | 0.              | 0.            |
| 11001111                                     | 0.50          |                                | $\vdash$              | $\vdash$                            | Н            |                              | $\vdash$     |                     | 0 •             | <u></u>       |
|  |               | 1                              | l                     |                                     |              |                              |              |                     |                 |               |
|  |               | _                              | _                     | $\vdash$                            | Ш            |                              | _            |                     |                 |               |
|  |               |                                | l                     |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               |                                | П                     |                                     |              |                              |              |                     |                 |               |
|  |               | 1                              |                       |                                     |              |                              |              |                     |                 |               |
|  |               |                                | $\vdash$              | Н                                   | Н            |                              | Н            |                     |                 |               |
|  |               | 1                              | l                     |                                     |              |                              |              |                     |                 |               |
|  |               | $oxed{oxed}$                   | _                     | $ldsymbol{ldsymbol{ldsymbol{eta}}}$ | $oxed{oxed}$ | $oxed{oxed}$                 | $oxed{oxed}$ |                     |                 |               |
|  |               |                                | l                     |                                     |              |                              |              |                     |                 |               |
|  |               | 1                              | l                     |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       | Т                                   | П            |                              | Т            |                     |                 |               |
|  |               | ı                              | l                     |                                     |              |                              |              |                     |                 |               |
|  |               | $\vdash$                       | -                     | $\vdash$                            | $\vdash$     | $\vdash$                     | H            |                     |                 |               |
|  |               |                                | l                     |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               |                                | l                     |                                     |              |                              |              |                     |                 |               |
|  |               | 1                              | l                     |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       | Т                                   | П            |                              | Т            |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               | -                              | -                     | $\vdash$                            | $\vdash$     | $\vdash$                     | H            |                     |                 |               |
|  |               |                                | l                     |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               | 1                              |                       |                                     |              |                              |              |                     |                 |               |
|  |               | $\vdash$                       | $\vdash$              | $\vdash$                            |              |                              | Н            |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               | _                              | <u> </u>              | <u> </u>                            | $\vdash$     | _                            | $\vdash$     |                     |                 |               |
|  |               |                                | l                     |                                     |              |                              |              |                     |                 |               |
|  |               |                                | l                     |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       |                                     |              |                              | П            |                     |                 |               |
|  |               | 1                              | l                     |                                     |              |                              |              |                     |                 |               |
|  |               | $\vdash$                       | $\vdash$              | $\vdash$                            | Н            |                              | $\vdash$     |                     |                 |               |
|  |               | 1                              |                       |                                     |              |                              |              |                     |                 |               |
|  |               | _                              | _                     | $\vdash$                            | Щ            | $oxed{oxed}$                 | $\vdash$     |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               | П                              | П                     | П                                   |              |                              |              |                     |                 |               |
|  |               | 1                              |                       |                                     |              |                              |              |                     |                 |               |
|  |               | _                              |                       |                                     |              |                              | _            |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |
| Total to Part VII, Section A, line 1c        |               |                                |                       |                                     |              |                              |              |                     |                 |               |
|  |               |                                |                       |                                     |              |                              |              |                     |                 |               |

Form 990 (2020) SJF CCR
Part VIII Statement of Revenue

|  |      | Check if Schedule O con             | ntains a response o                   | or note to any lin | e in this Part VIII         |                          |                  |                                |
|--|------|-------------------------------------|---------------------------------------|--------------------|-----------------------------|--------------------------|------------------|--------------------------------|
|  |      |                                     |                                       |                    | <b>(A)</b><br>Total revenue | (B)<br>Related or exempt | (C)<br>Unrelated | <b>(D)</b><br>Revenue excluded |
|  |      |                                     |                                       |                    | Total revenue               |                          | business revenue | from tax under                 |
|  |      |                                     |                                       |                    |                             |                          |                  | sections 512 - 514             |
| Contributions, Gifts, Grants and Other Similar Amounts |      | Federated campaigns                 |                                       |                    |                             |                          |                  |                                |
| is an  |      | Membership dues                     |                                       |                    |                             |                          |                  |                                |
| S, (Am   |      | Fundraising events                  |                                       |                    |                             |                          |                  |                                |
| Ē  |      | Related organizations               |                                       |                    |                             |                          |                  |                                |
| S,<br>jimi   |      | Government grants (contribu         |                                       | 1,233,649.         |                             |                          |                  |                                |
| i di   | f    | All other contributions, gifts, gra |                                       |                    |                             |                          |                  |                                |
| 혈뜊   |      | similar amounts not included ab     |                                       | 2,544,886.         |                             |                          |                  |                                |
| 풀  | _    |                                     |                                       |                    |                             |                          |                  |                                |
| <u>0 g</u>   | h    | Total. Add lines 1a-1f              |                                       |                    | 3,778,535.                  |                          |                  |                                |
|  |      |                                     |                                       | Business Code      | 06 020 121                  | 06 020 121               |                  |                                |
| <u>e</u>   | 2 a  | NET RESIDENT SERVICE F              |                                       | 623000             | 26,239,131.                 | 26,239,131.              |                  |                                |
| er v   | b    |                                     |                                       |                    |                             |                          |                  |                                |
| n S  | С    |                                     |                                       |                    |                             |                          |                  |                                |
| Jran<br>Bev  | d    |                                     |                                       |                    |                             |                          |                  |                                |
| Program Service<br>Revenue                             | е    |                                     |                                       |                    |                             |                          |                  |                                |
| <u> </u>   | f    | All other program service rev       |                                       |                    | 06 030 131                  |                          |                  |                                |
| $\dashv$   | g    | Total. Add lines 2a-2f              |                                       |                    | 26,239,131.                 |                          |                  |                                |
|  | 3    | Investment income (including        |                                       |                    | 262.000                     |                          |                  | 262 000                        |
|  |      | other similar amounts)              |                                       |                    | 263,008.                    |                          |                  | 263,008.                       |
|  | 4    | Income from investment of to        |                                       | roceeds            |                             |                          |                  |                                |
|  | 5    | Royalties                           | (i) Real                              | (ii) Darganal      |                             |                          |                  |                                |
|  |      |                                     |                                       | (ii) Personal      |                             |                          |                  |                                |
|  |      | Gross rents 6                       |                                       |                    |                             |                          |                  |                                |
|  |      | Less: rental expenses 6             |                                       |                    |                             |                          |                  |                                |
|  |      | Rental income or (loss)             | c  -3/5.                              |                    | -375.                       |                          |                  | -375.                          |
|  |      | Net rental income or (loss)         | (i) Securities                        | (ii) Other         | -3/5.                       |                          |                  | -375.                          |
|  | / a  | Gross amount from sales of          |                                       | (II) Other         |                             |                          |                  |                                |
|  |      | assets other than inventory 7       | a 1,116,017.                          |                    |                             |                          |                  |                                |
| ا  | D    | Less: cost or other basis           | 1 077 170                             |                    |                             |                          |                  |                                |
| ther Revenue   |      |                                     | b 1,077,170.<br>c 38,847.             |                    |                             |                          |                  |                                |
| eve  |      |                                     | _                                     |                    | 38,847.                     |                          |                  | 38,847.                        |
| <u>ة</u>   |      | Net gain or (loss)                  |                                       |                    | 30,047.                     |                          |                  | 30,047.                        |
| 풀  | 0 a  |                                     | · · · · · · · · · · · · · · · · · · · |                    |                             |                          |                  |                                |
| 0  |      | contributions reported on line      |                                       |                    |                             |                          |                  |                                |
|  |      | Part IV, line 18                    |                                       |                    |                             |                          |                  |                                |
|  | h    | Less: direct expenses               |                                       |                    |                             |                          |                  |                                |
|  |      | Net income or (loss) from fun       |                                       |                    |                             |                          |                  |                                |
|  |      | Gross income from gaming a          |                                       |                    |                             |                          |                  |                                |
|  | - u  | Part IV, line 19                    |                                       |                    |                             |                          |                  |                                |
|  | b    | Less: direct expenses               |                                       |                    |                             |                          |                  |                                |
|  |      | Net income or (loss) from gar       |                                       | <b>•</b>           |                             |                          |                  |                                |
|  |      | Gross sales of inventory, less      |                                       |                    |                             |                          |                  |                                |
|  |      | and allowances                      |                                       |                    |                             |                          |                  |                                |
|  | b    | Less: cost of goods sold            |                                       |                    |                             |                          |                  |                                |
|  |      | Net income or (loss) from sal       |                                       | b                  |                             |                          |                  |                                |
|  |      | , ==,                               | ,                                     | Business Code      |                             |                          |                  |                                |
| sno  | 11 a | PPP LOAN FORGIVENESS 1              | INCOME                                | 900099             | 1,740,800.                  |                          |                  | 1,740,800.                     |
| ane<br>Due   | b    |                                     |                                       | 900099             | 116,196.                    |                          |                  | 116,196.                       |
| Miscellaneous<br>Revenue                               | С    | MEALS REVENUE                       |                                       | 900099             | 81,584.                     |                          |                  | 81,584.                        |
| lisc   | d    | All other revenue                   |                                       | 541610             | 150,611.                    |                          | 71,435.          | 79,176.                        |
| 2  | е    | Total. Add lines 11a-11d            |                                       |                    | 2,089,191.                  |                          |                  |                                |
|  | 12   | Total revenue. See instructions     |                                       |                    | 32,408,337.                 | 26,239,131.              | 71,435.          | 2,319,236.                     |

# Form 990 (2020) SJF CCRC INC. Part IX Statement of Functional Expenses

| Secti    | on 501(c)(3) and 501(c)(4) organizations must comp   |   |   | nplete column (A).                  |                                       |
|----------|--|---|---|-------------------------------------|---------------------------------------|
|          | Check if Schedule O contains a respor  |   |   | (0)                                 | (5)                                   |
|          | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.   | (A)<br>Total expenses                   | (B)<br>Program service<br>expenses      | (C) Management and general expenses | <b>(D)</b><br>Fundraising<br>expenses |
| 1        | Grants and other assistance to domestic organizations  |   |   |                                     |                                       |
|          | and domestic governments. See Part IV, line 21   |   |   |                                     |                                       |
| 2        | Grants and other assistance to domestic  |   |   |                                     |                                       |
|          | individuals. See Part IV, line 22  |   |   |                                     |                                       |
| 3        | Grants and other assistance to foreign   |   |   |                                     |                                       |
|          | organizations, foreign governments, and foreign  |   |   |                                     |                                       |
|          | individuals. See Part IV, lines 15 and 16  |   |   |                                     |                                       |
| 4        | Benefits paid to or for members  |   |   |                                     |                                       |
| 5        | Compensation of current officers, directors,   |   |   |                                     |                                       |
|          | trustees, and key employees  | 584,287.                                |   | 584,287.                            |                                       |
| 6        | Compensation not included above to disqualified  |   |   |                                     |                                       |
|          | persons (as defined under section $4958(f)(1)$ ) and   |   |   |                                     |                                       |
|          | persons described in section 4958(c)(3)(B)   |   |   |                                     |                                       |
| 7        | Other salaries and wages   | 9,493,969.                              | 8,033,448.                              | 1,383,629.                          | 76,892.                               |
| 8        | Pension plan accruals and contributions (include   | 6.000                                   | [                                       |                                     |                                       |
|          | section 401(k) and 403(b) employer contributions)  | 67,892.                                 | 60,524.                                 | 7,368.                              |                                       |
| 9        | Other employee benefits  | 1,239,917.                              | 1,112,930.                              | 126,987.                            | - 455                                 |
| 10       | Payroll taxes  | 932,198.                                | 793,717.                                | 133,024.                            | 5,457.                                |
| 11       | Fees for services (nonemployees):  |   |   |                                     |                                       |
| а        | Management   | 02 464                                  |   | 02.464                              |                                       |
|          | Legal  | 93,464.                                 |   | 93,464.                             |                                       |
| С        | Accounting   | 91,694.                                 |   | 91,694.                             |                                       |
| d        | Lobbying   | 546.                                    |   | 546.                                |                                       |
| е        | Professional fundraising services. See Part IV, line 17  |   |   |                                     |                                       |
| f        | Investment management fees   |   |   |                                     |                                       |
| g        | Other. (If line 11g amount exceeds 10% of line 25,   | 2 001 522                               | 1 775 507                               | 215 025                             |                                       |
|          | column (A) amount, list line 11g expenses on Sch 0.)   | 2,091,522.                              | 1,775,597.                              | 315,925.<br>216,108.                | 2 405                                 |
| 12       | Advertising and promotion  | 218,603.<br>1,263,529.                  | 299,894.                                | 962,242.                            | 2,495.<br>1,393.                      |
| 13       | Office expenses  | 103,722.                                | 3,755.                                  | 99,967.                             | 1,393.                                |
| 14       | Information technology   | 103,722.                                | 3,733.                                  | 33,307.                             |                                       |
| 15       | Royalties  | 1,650,180.                              | 1,650,180.                              |                                     |                                       |
| 16       | Occupancy  | 3,000.                                  | 602.                                    | 2,291.                              | 107.                                  |
| 17       | Travel Payments of travel or entertainment expenses  | 3,000.                                  | 002.                                    | 2,2910                              | 107•                                  |
| 18       | for any federal, state, or local public officials  |   |   |                                     |                                       |
| 40       | Conferences, conventions, and meetings   | 10,063.                                 | 7,940.                                  | 2,123.                              |                                       |
| 19<br>20 |  | 2,852,774.                              | 2,852,774.                              | 2,123.                              |                                       |
| 21       | Payments to affiliates   | 2,002,114.                              | 2,002,114                               |                                     |                                       |
| 22       | Depreciation, depletion, and amortization  | 3,258,309.                              | 3,258,309.                              |                                     |                                       |
| 23       | Insurance  | 745,158.                                | 3/230/3031                              | 745,158.                            |                                       |
| 24       | Other expenses. Itemize expenses not covered   | , 10 / 100 (                            |   | 7 10 7 10 0                         |                                       |
| 27       | above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) |   |   |                                     |                                       |
| а        | CATERING/FOOD SERVICE  | 3,881,813.                              | 3,881,813.                              |                                     |                                       |
| b        | REPAIRS & MAINTENANCE  | 802,689.                                | 771,850.                                | 30,839.                             |                                       |
| C        | COVID SUPPLIES & EXPENS  | 686,271.                                | 686,271.                                | 30,0000                             |                                       |
| d        | MEDICAL SUPPLIES   | 509,049.                                | 509,049.                                |                                     |                                       |
|          | All other expenses   | 886,840.                                | 355,530.                                | 517,562.                            | 13,748.                               |
| 25       | Total functional expenses. Add lines 1 through 24e   | 31,467,489.                             | 26,054,183.                             | 5,313,214.                          | 100,092.                              |
| 26       | Joint costs. Complete this line only if the organization   | , | , | . ,                                 | ,                                     |
|          | reported in column (B) joint costs from a combined   |   |   |                                     |                                       |
|          | educational campaign and fundraising solicitation.   |   |   |                                     |                                       |
|          | Check here if following SOP 98-2 (ASC 958-720)   |   |   |                                     |                                       |
|          |  |   |   |                                     | 000                                   |

Form 990 (2020)
Part X Balance Sheet

| Pai                         | τχ  | Balance Sneet  |                                 |     |                    |
|-----------------------------|-----|--|---------------------------------|-----|--------------------|
|                             |     | Check if Schedule O contains a response or note to any line in this Part X   |                                 |     |                    |
|                             |     |  | <b>(A)</b><br>Beginning of year |     | (B)<br>End of year |
|                             | 1   | Cash - non-interest-bearing  | 2,998,716.                      | 1   | 1,843,980.         |
|                             | 2   | Savings and temporary cash investments                                       | 308,559.                        | 2   | 223,622.           |
|                             | 3   | Pledges and grants receivable, net   | 178,644.                        | 3   | 155,068.           |
|                             | 4   | Accounts receivable, net   | 1,541,636.                      | 4   | 991,926.           |
|                             | 5   | Loans and other receivables from any current or former officer, director,    |                                 |     |                    |
|                             |     | trustee, key employee, creator or founder, substantial contributor, or 35%   |                                 |     |                    |
|                             |     | controlled entity or family member of any of these persons                   |                                 | 5   |                    |
|                             | 6   | Loans and other receivables from other disqualified persons (as defined      |                                 |     |                    |
|                             |     | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)    |                                 | 6   |                    |
| S                           | 7   | Notes and loans receivable, net  |                                 | 7   |                    |
| Assets                      | 8   | Inventories for sale or use  |                                 | 8   |                    |
| As                          | 9   | Prepaid expenses and deferred charges  | 642,945.                        | 9   | 657,941.           |
|                             | 10a | Land, buildings, and equipment: cost or other                                |                                 |     |                    |
|                             |     | basis. Complete Part VI of Schedule D 10a 106,856,669.                       |                                 |     |                    |
|                             | b   | Less: accumulated depreciation 10b 39,414,610.                               | 69,525,995.                     | 10c | 67,442,059.        |
|                             | 11  | Investments - publicly traded securities                                     | 11,766,557.                     | 11  | 13,668,229.        |
|                             | 12  | Investments - other securities. See Part IV, line 11                         |                                 | 12  |                    |
|                             | 13  | Investments - program-related. See Part IV, line 11                          |                                 | 13  |                    |
|                             | 14  | Intangible assets  |                                 | 14  |                    |
|                             | 15  | Other assets. See Part IV, line 11   | 14,769,302.                     | 15  | 14,507,469.        |
|                             | 16  | Total assets. Add lines 1 through 15 (must equal line 33)                    | 101,732,354.                    | 16  | 99,490,294.        |
|                             | 17  | Accounts payable and accrued expenses  | 4,539,019.                      | 17  | 3,723,000.         |
|                             | 18  | Grants payable   |                                 | 18  |                    |
|                             | 19  | Deferred revenue   | 5,351,199.                      | 19  | 5,675,874.         |
|                             | 20  | Tax-exempt bond liabilities  | 55,155,367.                     | 20  | 54,085,827.        |
|                             | 21  | Escrow or custodial account liability. Complete Part IV of Schedule D        |                                 | 21  |                    |
| S                           | 22  | Loans and other payables to any current or former officer, director,         |                                 |     |                    |
| litie                       |     | trustee, key employee, creator or founder, substantial contributor, or 35%   |                                 |     |                    |
| Liabilities                 |     | controlled entity or family member of any of these persons                   |                                 | 22  |                    |
|                             | 23  | Secured mortgages and notes payable to unrelated third parties               |                                 | 23  |                    |
|                             | 24  | Unsecured notes and loans payable to unrelated third parties                 |                                 | 24  |                    |
|                             | 25  | Other liabilities (including federal income tax, payables to related third   |                                 |     |                    |
|                             |     | parties, and other liabilities not included on lines 17-24). Complete Part X | 44 400 400                      |     |                    |
|                             |     | of Schedule D  | 41,492,120.                     |     |                    |
|                             | 26  | Total liabilities. Add lines 17 through 25                                   | 106,537,705.                    | 26  | 102,550,964.       |
| (0                          |     | Organizations that follow FASB ASC 958, check here   X                       |                                 |     |                    |
| ce                          |     | and complete lines 27, 28, 32, and 33.                                       | F 426 460                       |     | 6 000 000          |
| lan                         | 27  | Net assets without donor restrictions  | -7,436,468.                     | 27  | -6,037,707.        |
| B                           | 28  | Net assets with donor restrictions   | 2,631,117.                      | 28  | 2,977,037.         |
| nu                          |     | Organizations that do not follow FASB ASC 958, check here                    |                                 |     |                    |
| Z F                         |     | and complete lines 29 through 33.  |                                 |     |                    |
| ţs c                        | 29  | Capital stock or trust principal, or current funds                           |                                 | 29  |                    |
| SSe                         | 30  | Paid-in or capital surplus, or land, building, or equipment fund             |                                 | 30  |                    |
| Net Assets or Fund Balances | 31  | Retained earnings, endowment, accumulated income, or other funds             | / OOF 251                       | 31  | 2 060 670          |
| Se                          | 32  | Total net assets or fund balances  | -4,805,351.                     | 32  | -3,060,670.        |
|                             | 33  | Total liabilities and net assets/fund balances                               | 101,732,354.                    | 33  | 99,490,294.        |

Form **990** (2020)

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Form **990** (2020)

| Pa  | rt XI Reconciliation of Net Assets  |   |     |      |                 |     |
|-----|---|---|-----|------|-----------------|-----|
|     | Check if Schedule O contains a response or note to any line in this Part XI   |   |     |      |                 | X   |
| 1 2 | Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25)  | 1 2                                     |     | 40   |                 |     |
|     |   | 3                                       |     |      | $\frac{7}{0,8}$ |     |
| 3   | Revenue less expenses. Subtract line 2 from line 1  | 4                                       | _/  | 1,80 |                 |     |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))   |   |     |      | 8,3             |     |
| 5   | Net unrealized gains (losses) on investments  | 5                                       |     | 50   | 0,5             | J   |
| 6   | Donated services and use of facilities  | 6                                       |     |      |                 |     |
| 7   | Investment expenses   | 7                                       |     |      |                 |     |
| 8   | Prior period adjustments  | 8                                       |     | 2.0  | E 1             | 0.1 |
| 9   | Other changes in net assets or fund balances (explain on Schedule O)  | 9                                       |     | 49   | 5,4             | от. |
| 10  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,  |   | _   |      | 0 0             | 70  |
| Do  | column (B))   | 10                                      |     | 3,06 | 0,6             | 70. |
| Га  |   |   |     |      |                 |     |
|     | Check if Schedule O contains a response or note to any line in this Part XII  |   |     |      |                 | L   |
| 1   | Accounting method used to prepare the Form 990: Cash X Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule  | <u> </u>                                |     |      | Yes             | No  |
| 2a  |   |   |     | 2a   |                 | х   |
| Za  | Were the organization's financial statements compiled or reviewed by an independent accountant?  If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis |   |     | Za   |                 | 21  |
| b   | Were the organization's financial statements audited by an independent accountant?  |   |     | 2b   | Х               |     |
|     | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate  |   |     |      |                 |     |
|     | consolidated basis, or both:  X Separate basis Consolidated basis Both consolidated and separate basis  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |     |      |                 |     |
| С   | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the  | audit,                                  |     |      |                 |     |
|     | review, or compilation of its financial statements and selection of an independent accountant?  |   |     | 2c   | X               |     |
|     | If the organization changed either its oversight process or selection process during the tax year, explain on Scho  | edule (                                 | Э.  |      |                 |     |
| 3а  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin Act and OMB Circular A-133?   | gle Au                                  | dit | За   |                 | Х   |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audits, explain why on Schedule O and describe any steps taken to undergo such audits.  | ed aud                                  | tik | 3h   |                 |     |

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

**Employer identification number** Name of the organization SJF CCRC INC. 22-3701092 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, 4 city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No Yes above (see instructions))

Total

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec  | ction A. Public Support  |                       |                     |                      |                      |                      |             |
|------|--|-----------------------|---------------------|----------------------|----------------------|----------------------|-------------|
| Cale | ndar year (or fiscal year beginning in) 🕨  | (a) 2016              | <b>(b)</b> 2017     | (c) 2018             | (d) 2019             | (e) 2020             | (f) Total   |
|      | Gifts, grants, contributions, and  |                       |                     |                      |                      |                      |             |
|      | membership fees received. (Do not  |                       |                     |                      |                      |                      |             |
|      | include any "unusual grants.")   |                       |                     |                      |                      |                      |             |
| 2    | Tax revenues levied for the organ-   |                       |                     |                      |                      |                      |             |
|      | ization's benefit and either paid to   |                       |                     |                      |                      |                      |             |
|      | or expended on its behalf  |                       |                     |                      |                      |                      |             |
| 3    | The value of services or facilities  |                       |                     |                      |                      |                      |             |
| _    | furnished by a governmental unit to  |                       |                     |                      |                      |                      |             |
|      | the organization without charge  |                       |                     |                      |                      |                      |             |
| 4    | Total. Add lines 1 through 3   |                       |                     |                      |                      |                      |             |
|      | The portion of total contributions   |                       |                     |                      |                      |                      |             |
| _    | by each person (other than a   |                       |                     |                      |                      |                      |             |
|      | governmental unit or publicly  |                       |                     |                      |                      |                      |             |
|      | supported organization) included   |                       |                     |                      |                      |                      |             |
|      | on line 1 that exceeds 2% of the   |                       |                     |                      |                      |                      |             |
|      | amount shown on line 11,   |                       |                     |                      |                      |                      |             |
|      | column (f)   |                       |                     |                      |                      |                      |             |
| 6    | Public support. Subtract line 5 from line 4.   |                       |                     |                      |                      |                      |             |
|      | ction B. Total Support   |                       |                     |                      | •                    |                      |             |
| Cale | ndar year (or fiscal year beginning in)  | (a) 2016              | <b>(b)</b> 2017     | (c) 2018             | (d) 2019             | (e) 2020             | (f) Total   |
|      | Amounts from line 4  |                       |                     |                      |                      |                      |             |
|      | Gross income from interest,  |                       |                     |                      |                      |                      |             |
|      | dividends, payments received on  |                       |                     |                      |                      |                      |             |
|      | securities loans, rents, royalties,  |                       |                     |                      |                      |                      |             |
|      | and income from similar sources  |                       |                     |                      |                      |                      |             |
| 9    | Net income from unrelated business   |                       |                     |                      |                      |                      |             |
|      | activities, whether or not the   |                       |                     |                      |                      |                      |             |
|      | business is regularly carried on   |                       |                     |                      |                      |                      |             |
| 10   | Other income. Do not include gain  |                       |                     |                      |                      |                      |             |
|      | or loss from the sale of capital   |                       |                     |                      |                      |                      |             |
|      | assets (Explain in Part VI.)   |                       |                     |                      |                      |                      |             |
| 11   | <b>Total support.</b> Add lines 7 through 10   |                       |                     |                      |                      |                      |             |
| 12   | Gross receipts from related activities,  | etc. (see instruction | ons)                |                      |                      | 12                   |             |
| 13   | First 5 years. If the Form 990 is for th   | e organization's fir  | rst, second, third, | fourth, or fifth tax | year as a section 5  | 501(c)(3)            |             |
|      | organization, check this box and stop  |                       |                     |                      |                      |                      | <b>&gt;</b> |
|      | tion C. Computation of Publi   |                       |                     |                      |                      |                      |             |
|      | Public support percentage for 2020 (li   |                       |                     |                      |                      | 14                   | %           |
|      | Public support percentage from 2019  |                       |                     |                      |                      | 15                   | %           |
| 16a  | <b>33 1/3% support test - 2020.</b> If the o   | rganization did no    | ot check the box of | n line 13, and line  | 14 is 33 1/3% or m   | nore, check this bo  | x and       |
|      | stop here. The organization qualifies  | . ,                   | •                   |                      |                      |                      |             |
| b    | 33 1/3% support test - 2019. If the o  |                       |                     |                      | I line 15 is 33 1/3% | or more, check th    | is box      |
|      | and <b>stop here.</b> The organization quali   |                       |                     |                      |                      |                      |             |
| 17a  | a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, |                       |                     |                      |                      |                      |             |
|      | and if the organization meets the facts  |                       |                     |                      | · ·                  | VI how the organiz   | ation       |
|      | meets the facts-and-circumstances te   | •                     |                     |                      | •                    |                      |             |
| b    | 10% -facts-and-circumstances test  |                       |                     |                      |                      |                      | 10% or      |
|      | more, and if the organization meets th   |                       |                     |                      | -                    |                      |             |
|      | organization meets the facts-and-circu   |                       |                     |                      |                      |                      |             |
| 18   | Private foundation. If the organization  | n did not check a     | box on line 13, 16  | a, 16b, 17a, or 17b  | o, check this box a  | and see instructions | <u> </u>    |

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec  | etion A. Public Support  | ciow, picase comp           | noto i art ii.j       |                        |                     |                       | -1        |
|------|--|-----------------------------|-----------------------|------------------------|---------------------|-----------------------|-----------|
| Cale | ndar year (or fiscal year beginning in)  | (a) 2016                    | <b>(b)</b> 2017       | (c) 2018               | (d) 2019            | (e) 2020              | (f) Total |
|      | Gifts, grants, contributions, and  |                             | T Y                   | , í                    |                     |                       |           |
|      | membership fees received. (Do not  |                             |                       |                        |                     |                       |           |
|      | include any "unusual grants.")   | 566,443.                    | 412,941.              | 691,928.               | 779,050.            | 3778535.              | 6228897.  |
| 2    | Gross receipts from admissions,  | ,                           | , -                   | , , , , , ,            | , , , , , , ,       |                       |           |
| _    | merchandise sold or services per-  |                             |                       |                        |                     |                       |           |
|      | formed, or facilities furnished in   |                             |                       |                        |                     |                       |           |
|      | any activity that is related to the organization's tax-exempt purpose  | 25442566.                   | 26735550.             | 27451494.              | 28166145.           | 26239131.             | 134034886 |
| 2    |  | 234423000                   | 207333301             | 274314346              | 20100143            | 202371311             | T34034000 |
| 3    | Gross receipts from activities that are not an unrelated trade or bus-   |                             |                       |                        |                     |                       |           |
|      | iness under section 513  |                             |                       |                        |                     |                       |           |
|      |  |                             |                       |                        |                     |                       |           |
| 4    | Tax revenues levied for the organ-   |                             |                       |                        |                     |                       |           |
|      | ization's benefit and either paid to   |                             |                       |                        |                     |                       |           |
|      | or expended on its behalf  |                             |                       |                        |                     |                       |           |
| 5    | The value of services or facilities  |                             |                       |                        |                     |                       |           |
|      | furnished by a governmental unit to  |                             |                       |                        |                     |                       |           |
|      | the organization without charge  |                             |                       |                        |                     |                       |           |
| 6    | Total. Add lines 1 through 5   | 26009009.                   | <u> 27148491.</u>     | 28143422.              | 28945195.           | <u>30017666.</u>      | 140263783 |
| 7a   | Amounts included on lines 1, 2, and  |                             |                       |                        |                     |                       |           |
|      | 3 received from disqualified persons   |                             |                       |                        |                     |                       | 0.        |
| b    | Amounts included on lines 2 and 3 received   |                             |                       |                        |                     |                       |           |
|      | from other than disqualified persons that  |                             |                       |                        |                     |                       |           |
|      | exceed the greater of \$5,000 or 1% of the amount on line 13 for the year  |                             |                       |                        |                     |                       | 0.        |
|      | Add lines 7a and 7b  |                             |                       |                        |                     |                       | 0.        |
|      | Public support. (Subtract line 7c from line 6.)  |                             |                       |                        |                     |                       | 140263783 |
| Sec  | ction B. Total Support   |                             |                       |                        |                     |                       |           |
|      | ndar year (or fiscal year beginning in)  | (a) 2016                    | <b>(b)</b> 2017       | (c) 2018               | (d) 2019            | (e) 2020              | (f) Total |
|      | Amounts from line 6  | 26009009.                   | 27148491.             | 28143422.              | 28945195.           | 30017666.             | 140263783 |
|      | Gross income from interest,  |                             |                       |                        |                     |                       |           |
| 100  | dividends, payments received on  |                             |                       |                        |                     |                       |           |
|      | securities loans, rents, royalties, and income from similar sources  | 338,246.                    | 295 233               | 5/6 91/                | 542,909.            | 284 432               | 2007734   |
| L    | Unrelated business taxable income  | 330,240.                    | 273,233.              | 340,314.               | 342,505.            | 204,452.              | 20077348  |
| L    |  |                             |                       |                        |                     |                       |           |
|      | (less section 511 taxes) from businesses acquired after June 30, 1975  |                             |                       |                        |                     |                       |           |
|      |  | 338,246.                    | 295,233.              | 546,914.               | 542,909.            | 284,432.              | 2007724   |
|      | Add lines 10a and 10b  Net income from unrelated business  | 338,240.                    | 495,433.              | 546,914.               | 542,909.            | 204,432.              | 2007734.  |
| "    | activities not included in line 10b,   |                             |                       |                        |                     |                       |           |
|      | whether or not the business is   |                             |                       |                        |                     | F0 40F                | F0 40F    |
|      | regularly carried on   |                             |                       |                        |                     | 70,435.               | 70,435.   |
| 12   | Other income. Do not include gain or loss from the sale of capital   | !                           |                       |                        |                     |                       |           |
|      | assets (Explain in Part VI.)   | 120,202.                    |                       |                        | 328,108.            |                       | 3060243.  |
| 13   | Total support. (Add lines 9, 10c, 11, and 12.)   | 26467457.                   | <u> 27747372.</u>     | <u> 28980865.</u>      | <u> 29816212.</u>   | <u>32390289.</u>      | 145402195 |
| 14   | First 5 years. If the Form 990 is for the  | ne organization's fir       | rst, second, third,   | fourth, or fifth tax y | year as a section 5 | 01(c)(3) organization | on,       |
|      |  |                             |                       |                        |                     |                       |           |
| Sec  | ction C. Computation of Publi  | c Support Per               | centage               |                        |                     |                       |           |
| 15   | Public support percentage for 2020 (I  | ine 8, column (f), d        | ivided by line 13, o  | column (f))            |                     | 15                    | 96.47 %   |
|      | Public support percentage from 2019  |                             |                       |                        |                     | 16                    | 97.63 %   |
| Sec  | ction D. Computation of Inves  | tment Income                | Percentage            |                        |                     |                       |           |
| 17   | Investment income percentage for 20  | <b>)20</b> (line 10c, colur | mn (f), divided by li | ne 13, column (f))     |                     | 17                    | 1.38 %    |
|      | Investment income percentage from  |                             |                       |                        |                     | 18                    | 1.46 %    |
|      | 33 1/3% support tests - 2020. If the   |                             |                       |                        |                     | 3 1/3%, and line 1    | 7 is not  |
|      | more than 33 1/3%, check this box as   |                             |                       |                        |                     |                       | ► V       |
| b    | 33 1/3% support tests - 2019. If the   |                             |                       |                        |                     |                       |           |
|      | line 18 is not more than 33 1/3%, che  | •                           |                       |                        |                     | •                     |           |
| 20   | Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions |                             |                       |                        |                     |                       |           |

### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|     |          | Yes   | No   |
|-----|----------|-------|------|
|     |          |       |      |
|     |          |       |      |
|     | 1        |       |      |
|     |          |       |      |
|     | 0        |       |      |
|     | 2        |       |      |
|     | 3a       |       |      |
|     | - Ou     |       |      |
|     |          |       |      |
|     | 3b       |       |      |
|     |          |       |      |
|     | 3с       |       |      |
|     |          |       |      |
|     | 4a       |       |      |
|     |          |       |      |
|     |          |       |      |
|     | 4b       |       |      |
|     |          |       |      |
|     |          |       |      |
|     |          |       |      |
|     | 4c       |       |      |
|     |          |       |      |
|     |          |       |      |
|     |          |       |      |
|     | 5a       |       |      |
|     | - Ou     |       |      |
|     | 5b       |       |      |
|     | 5c       |       |      |
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|     | 7        |       |      |
|     | 8        |       |      |
|     | 0        |       |      |
|     |          |       |      |
|     | 9a       |       |      |
|     |          |       |      |
|     | 9b       |       |      |
|     |          |       |      |
|     | 9с       |       |      |
|     |          |       |      |
|     |          |       |      |
|     | 10a      |       |      |
|     |          |       |      |
|     | 10b      |       |      |
| ո 9 | 90 or 99 | O-EZ) | 2020 |

| Par      | TIV   Supporting Organizations (continued)  |          |        |     |
|----------|---|----------|--------|-----|
|          |   |          | Yes    | No  |
| 11       | Has the organization accepted a gift or contribution from any of the following persons?   |          |        |     |
| а        | A person who directly or indirectly controls, either alone or together with persons described in lines 11b and  |          |        |     |
| _        | 11c below, the governing body of a supported organization?  | 11a      |        |     |
| b        | A family member of a person described in line 11a above?  | 11b      |        |     |
|          |   | TID      |        |     |
| С        | A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide  | 4.4      |        |     |
| 800      | detail in Part VI. tion B. Type I Supporting Organizations  | 11c      |        |     |
| Sec      | non B. Type i Supporting Organizations  |          |        |     |
|          | · ·   |          | Yes    | No  |
| 1        | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or  |          |        |     |
|          | more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,   |          |        |     |
|          | directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported |          |        |     |
|          | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the  |          |        |     |
|          | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.  | 1        |        |     |
| 2        | Did the organization operate for the benefit of any supported organization other than the supported   |          |        |     |
|          | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in  |          |        |     |
|          | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,   |          |        |     |
|          |   | 2        |        |     |
| Sec      | supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations   |          |        |     |
|          |   |          | V      | NI. |
|          |   |          | Yes    | No  |
| 1        | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors  |          |        |     |
|          | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control   |          |        |     |
|          | or management of the supporting organization was vested in the same persons that controlled or managed  |          |        |     |
|          | the supported organization(s).  | 1        |        |     |
| Sec      | tion D. All Type III Supporting Organizations   |          |        |     |
|          |   |          | Yes    | No  |
| 1        | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the  |          |        |     |
|          | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax   |          |        |     |
|          | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the  |          |        |     |
|          | organization's governing documents in effect on the date of notification, to the extent not previously provided?  | 1        |        |     |
| 2        | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported  | _        |        |     |
| _        | organization(s) or (ii) serving on the governing body of a supported organization? If "No." explain in <b>Part VI</b> how   |          |        |     |
|          | , ,   | 2        |        |     |
| 2        | the organization maintained a close and continuous working relationship with the supported organization(s).   |          |        |     |
| 3        | By reason of the relationship described in line 2, above, did the organization's supported organizations have a   |          |        |     |
|          | significant voice in the organization's investment policies and in directing the use of the organization's  |          |        |     |
|          | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's  | _        |        |     |
| <u>C</u> | supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations  | 3        |        |     |
| Sec      | non E. Type III Functionally integrated Supporting Organizations  |          |        |     |
| 1        | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).   |          |        |     |
| а        | The organization satisfied the Activities Test. Complete line 2 below.  |          |        |     |
| b        | The organization is the parent of each of its supported organizations. Complete line 3 below.   |          |        |     |
| С        | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins  | truction | s).    |     |
| 2        | Activities Test. Answer lines 2a and 2b below.  |          | Yes    | No  |
| а        | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of  |          |        |     |
|          | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify  |          |        |     |
|          | those supported organizations and explain how these activities directly furthered their exempt purposes,  |          |        |     |
|          | how the organization was responsive to those supported organizations, and how the organization determined   |          |        |     |
|          |   | 2a       |        |     |
| h        | that these activities constituted substantially all of its activities.  | <u> </u> |        |     |
| b        | Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,   |          |        |     |
|          | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in  |          |        |     |
|          | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in  | 6.       |        |     |
|          | these activities but for the organization's involvement.  | 2b       |        |     |
| 3        | Parent of Supported Organizations. Answer lines 3a and 3b below.  |          |        |     |
| а        | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or   |          |        |     |
|          | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.   | 3a       | $\Box$ |     |
| b        | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each   |          |        |     |
|          | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.   | 3b       |        |     |

| Pai  | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting  | ng Organi       | zations                    |                                |  |
|------|---|-----------------|----------------------------|--------------------------------|--|
| 1    | 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions. |                 |                            |                                |  |
|      | All other Type III non-functionally integrated supporting organizations mus   |                 |                            |                                |  |
| Sect | ion A - Adjusted Net Income   |                 | (A) Prior Year             | (B) Current Year<br>(optional) |  |
| _1_  | Net short-term capital gain   | 1               |                            |                                |  |
| 2    | Recoveries of prior-year distributions  | 2               |                            |                                |  |
| 3    | Other gross income (see instructions)   | 3               |                            |                                |  |
| 4    | Add lines 1 through 3.  | 4               |                            |                                |  |
| 5    | Depreciation and depletion  | 5               |                            |                                |  |
| 6    | Portion of operating expenses paid or incurred for production or  |                 |                            |                                |  |
|      | collection of gross income or for management, conservation, or  |                 |                            |                                |  |
|      | maintenance of property held for production of income (see instructions)  | 6               |                            |                                |  |
| 7    | Other expenses (see instructions)   | 7               |                            |                                |  |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)  | 8               |                            |                                |  |
| Sect | ion B - Minimum Asset Amount  |                 | (A) Prior Year             | (B) Current Year<br>(optional) |  |
| 1    | Aggregate fair market value of all non-exempt-use assets (see   |                 |                            |                                |  |
|      | instructions for short tax year or assets held for part of year):   |                 |                            |                                |  |
| а    | Average monthly value of securities   | 1a              |                            |                                |  |
| b    | Average monthly cash balances   | 1b              |                            |                                |  |
| С    | Fair market value of other non-exempt-use assets  | 1c              |                            |                                |  |
| d    | Total (add lines 1a, 1b, and 1c)  | 1d              |                            |                                |  |
| е    | Discount claimed for blockage or other factors  |                 |                            |                                |  |
|      | (explain in detail in Part VI):   |                 |                            |                                |  |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets  | 2               |                            |                                |  |
| 3    | Subtract line 2 from line 1d.   | 3               |                            |                                |  |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,   |                 |                            |                                |  |
|      | see instructions).  | 4               |                            |                                |  |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5               |                            |                                |  |
| 6    | Multiply line 5 by 0.035.   | 6               |                            |                                |  |
| 7    | Recoveries of prior-year distributions  | 7               |                            |                                |  |
| 8    | Minimum Asset Amount (add line 7 to line 6)   | 8               |                            |                                |  |
| Sect | ion C - Distributable Amount  |                 |                            | Current Year                   |  |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)   | 1               |                            |                                |  |
| 2    | Enter 0.85 of line 1.   | 2               |                            |                                |  |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)  | 3               |                            |                                |  |
| 4    | Enter greater of line 2 or line 3.  | 4               |                            |                                |  |
| 5    | Income tax imposed in prior year  | 5               |                            |                                |  |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to  |                 |                            |                                |  |
|      | emergency temporary reduction (see instructions).   | 6               |                            |                                |  |
| 7    | Check here if the current year is the organization's first as a non-functional  | ally integrated | d Type III supporting orga | nization (see                  |  |
|      | instructions).  |                 |                            | •                              |  |

Schedule A (Form 990 or 990-EZ) 2020

| rai   | t v   Type III Non-Functionally integrated 509(                 | aj(s) Supporting Orga         | illizations (continu                  | ıed) |   |
|-------|---|-------------------------------|---------------------------------------|------|---|
| Secti | on D - Distributions  |                               |                                       |      | Current Year                              |
| 1     | Amounts paid to supported organizations to accomplish exer      | mpt purposes                  |                                       | 1    |   |
| 2     | Amounts paid to perform activity that directly furthers exemp   | t purposes of supported       |                                       |      |   |
|       | organizations, in excess of income from activity                |                               |                                       | 2    |   |
| 3     | Administrative expenses paid to accomplish exempt purpose       | es of supported organizations | 3                                     | 3    |   |
| 4     | Amounts paid to acquire exempt-use assets                       |                               |                                       | 4    |   |
| 5     | Qualified set-aside amounts (prior IRS approval required - pro  | ovide details in Part VI)     |                                       | 5    |   |
| 6     | Other distributions (describe in Part VI). See instructions.    | ovide details if i am a a a a |                                       | 6    |   |
| 7     | <b>Total annual distributions.</b> Add lines 1 through 6.       |                               |                                       | 7    |   |
| 8     | Distributions to attentive supported organizations to which the | ne organization is responsive |                                       |      |   |
|       | (provide details in Part VI). See instructions.                 |                               |                                       | 8    |   |
| 9     | Distributable amount for 2020 from Section C, line 6            |                               |                                       | 9    |   |
|       | Line 8 amount divided by line 9 amount                          |                               |                                       | 10   |   |
| Secti | ion E - Distribution Allocations (see instructions)             | (i)<br>Excess Distributions   | (ii)<br>Underdistribution<br>Pre-2020 | ıs   | (iii)<br>Distributable<br>Amount for 2020 |
| 1     | Distributable amount for 2020 from Section C, line 6            |                               |                                       |      |   |
| 2     | Underdistributions, if any, for years prior to 2020 (reason-    |                               |                                       |      |   |
|       | able cause required - explain in Part VI). See instructions.    |                               |                                       |      |   |
| 3     | Excess distributions carryover, if any, to 2020                 |                               |                                       |      |   |
| a     | From 2015   |                               |                                       |      |   |
| b     | From 2016   |                               |                                       |      |   |
| С     | From 2017   |                               |                                       |      |   |
| d     | From 2018   |                               |                                       |      |   |
| е     | From 2019   |                               |                                       |      |   |
| f     | Total of lines 3a through 3e                                    |                               |                                       |      |   |
| g     | Applied to underdistributions of prior years                    |                               |                                       |      |   |
| h     | Applied to 2020 distributable amount                            |                               |                                       |      |   |
| i     | Carryover from 2015 not applied (see instructions)              |                               |                                       |      |   |
| j     | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.          |                               |                                       |      |   |
| 4     | Distributions for 2020 from Section D,                          |                               |                                       |      |   |
|       | line 7: \$  |                               |                                       |      |   |
| а     | Applied to underdistributions of prior years                    |                               |                                       |      |   |
| b     | Applied to 2020 distributable amount                            |                               |                                       |      |   |
| С     | Remainder. Subtract lines 4a and 4b from line 4.                |                               |                                       |      |   |
| 5     | Remaining underdistributions for years prior to 2020, if        |                               |                                       |      |   |
|       | any. Subtract lines 3g and 4a from line 2. For result greater   |                               |                                       |      |   |
|       | than zero, explain in <b>Part VI.</b> See instructions.         |                               |                                       |      |   |
| 6     | Remaining underdistributions for 2020. Subtract lines 3h        |                               |                                       |      |   |
|       | and 4b from line 1. For result greater than zero, explain in    |                               |                                       |      |   |
|       | Part VI. See instructions.                                      |                               |                                       |      |   |
| 7     | Excess distributions carryover to 2021. Add lines 3j            |                               |                                       |      |   |
|       | and 4c.   |                               |                                       |      |   |
| 8     | Breakdown of line 7:  |                               |                                       |      |   |
| a     | Excess from 2016  |                               |                                       |      |   |
|       | Excess from 2017  |                               |                                       |      |   |
|       | Excess from 2018  |                               |                                       |      |   |
|       | Excess from 2019  |                               |                                       |      |   |
|       | Excess from 2020  |                               |                                       |      |   |

Schedule A (Form 990 or 990-EZ) 2020

Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

#### SCHEDULE A, PART III, LINE 12, EXPLANATION FOR OTHER INCOME:

#### BEAUTY & BARBER REVENUE

2019 AMOUNT: \$ 12,930.

2020 AMOUNT: \$ 4,716.

#### GUEST ROOM REVENUE

#### INSURANCE REIMBURSEMENT

2016 AMOUNT: \$ 14,807.

2017 AMOUNT: \$ 68,762.

#### MAINTENANCE REVENUE

#### MANAGEMENT FEES

2017 AMOUNT: \$ 165,000.

2018 AMOUNT: \$ 165,000.

2019 AMOUNT: \$ 165,000.

116,196. 2020 AMOUNT: \$

#### MEALS REVENUE

2016 AMOUNT: \$ 5,167.

2017 AMOUNT: \$ 15,637.

76,778. 2018 AMOUNT: \$

2019 AMOUNT: \$ 64,048.

2020 AMOUNT: \$ 81,584.

#### MISCELLANEOUS REVENUE

2016 AMOUNT: \$ 56,729.

2017 AMOUNT: \$ 10,866.

| Port VIII Consider a satell                 |   |
|---|---|
| Part IV, Section A,<br>line 1; Part IV, Sec | Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, ction D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. |
| 2018 AMOUNT: \$                             | 6,710.  |
| 2019 AMOUNT: \$                             | 32,173.   |
| 2020 AMOUNT: \$                             |   |
|   |   |
| REIMBURSEMENTS/D                            | DISCOUNTS   |
| TELEPHONE/CABLE                             | TV REVENUE  |
| 2016 AMOUNT: \$                             | 43,499.   |
| 2017 AMOUNT: \$                             | 43,383.   |
|   | 42,041.   |
|   | 36,141.   |
| 2020 AMOUNT: \$                             |   |
|   |   |
| TRANSPORTATION R                            | REVENUE   |
| ANCILLARIES                                 |   |
| 2019 AMOUNT: \$                             | 17,816.   |
| 2020 AMOUNT: \$                             | 25,759.   |
|   |   |
| PPP LOAN FORGIVE                            | ENESS INCOME  |
| 2020 AMOUNT: \$                             | 1,740,800.  |
|   |   |
|   |   |
|   |   |
|   |   |
|   |   |
|   |   |
|   |   |
|   |   |

### Schedule B

or 990-PF)

Department of the Treasury Internal Revenue Service

**Schedule of Contributors** 

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

| Name of the organization       | Employer identification number |  |  |  |
|--------------------------------|--------------------------------|--|--|--|
| SJF CCRC INC.                  | 22-3701092                     |  |  |  |
| Organization type (check one): |                                |  |  |  |

| Organization type (check one): |   |  |  |  |  |  |
|--------------------------------|---|--|--|--|--|--|
| Filers of                      | :   | Section:   |  |  |  |  |
| Form 990                       | or 990-EZ   | X 501(c)( 3 ) (enter number) organization  |  |  |  |  |
|                                |   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation   |  |  |  |  |
|                                |   | 527 political organization   |  |  |  |  |
| Form 990                       | )-PF  | 501(c)(3) exempt private foundation  |  |  |  |  |
|                                |   | 4947(a)(1) nonexempt charitable trust treated as a private foundation  |  |  |  |  |
|                                |   | 501(c)(3) taxable private foundation   |  |  |  |  |
|                                |   | covered by the <b>General Rule</b> or a <b>Special Rule</b> .  7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.   |  |  |  |  |
| General                        | Rule  |  |  |  |  |  |
| X                              |   | filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.         |  |  |  |  |
| Special l                      | Rules   |  |  |  |  |  |
|                                | For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.  |  |  |  |  |  |
|                                | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.   |  |  |  |  |  |
|                                | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year |  |  |  |  |  |
|                                |   | at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to |  |  |  |  |

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization

Employer identification number

22-3701092

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 1          |   | \$1,500,000.               | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 2          |   | \$ <u>1,233,649</u> .      | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 3          |   | \$ 253,583.                | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 4          |   | \$50,000.                  | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
|            |   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)     |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
|            |   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)     |

Name of organization Employer identification number

SJF CCRC INC. 22-3701092

| Part II                      | <b>Noncash Property</b> (see instructions). Use duplicate copies of Part II if a | additional space is needed.               |                      |
|------------------------------|--|---|----------------------|
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
| _                            |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
| _                            |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | \$  |                      |

Name of organization Employer identification number SJF CCRC INC. 22-3701092 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE C**

(Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

| 3ection 501(c)(   | +), (5), or (6) organiza   | lions. Complete Fart III.   |  |   |   |
|---|--|---|--|---|---|
| Name of organizati  | on   |   |  | Emp   | loyer identification number   |
|   | SJF CCR  | C INC.  |  |   | 22-3701092  |
| Part I-A Co   | mplete if the org  | janization is exempt under  | section 501(c) or  | r is a section 527 or   | ganization.   |
| 2 Political camp  | aign activity expendit   | cation's direct and indirect political<br>cures<br>gn activities  |  | <b>&gt;</b> \$  |   |
| Part I-B Co   | mplete if the org  | janization is exempt under  | section 501(c)(3)  |   |   |
| <ul><li>2 Enter the amo</li><li>3 If the organiza</li></ul> | unt of any excise tax<br>tion incurred a sectio                        | incurred by the organization under<br>incurred by organization managers<br>n 4955 tax, did it file Form 4720 fo                                 | s under section 4955<br>r this year?   | <b>&gt;</b> \$  | Yes No  |
| b If "Yes," desci   | ibe in Part IV.  |   |  |   |   |
|   |  | janization is exempt under  |  |   |   |
| 2 Enter the amo exempt function                             | unt of the filing organ  | d by the filing organization for secti<br>ization's funds contributed to othe   | r organizations for sec  | tion 527  |   |
| line 17b  |  | s. Add lines 1 and 2. Enter here and  |  |   |   |
| 5 Enter the nam made payment contributions                  | es, addresses and er<br>ts. For each organiza<br>received that were pr | nployer identification number (EIN) tion listed, enter the amount paid fomptly and directly delivered to a sadditional space is needed, provide | of all section 527 politi<br>from the filing organizat<br>separate political organ | ical organizations to which<br>tion's funds. Also enter the<br>ization, such as a separat | n the filing organization<br>e amount of political  |
| (a)   | Name   | (b) Address   | (c) EIN  | (d) Amount paid from filing organization's funds. If none, enter -0                       | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0 |
|   |  |   |  |   |   |
|   |  |   |  |   |   |
|   |  |   |  |   |   |
|   |  |   |  |   |   |
|   |  |   |  |   |   |
|   |  |   |  |   |   |

| Schedule C (Form 990 or 990-EZ) 2020 SJ]   | F CCRC IN                          | C.  | 504/ \/0\ L5"          | 22-3                                   | 3701092 Page                | 2  |
|--|------------------------------------|---|------------------------|--|-----------------------------|----|
| Part II-A Complete if the organize section 501(h)).  | zation is exen                     | npt under sectior   | 1 501(c)(3) and file   | ed Form 5/68 (ele                      | ection under                |    |
| A Check if the filing organization expenses, and share of B Check if the filing organization | excess lobbying e                  | expenditures).  |                        | group member's nam                     | e, address, EIN,            |    |
| Limits or<br>(The term "expenditur   | n Lobbying Exper<br>es" means amou |   |                        | (a) Filing<br>organization's<br>totals | (b) Affiliated group totals | )  |
| 1a Total lobbying expenditures to influence  | e public opinion (g                | grassroots lobbying)  |                        |  |                             |    |
| <b>b</b> Total lobbying expenditures to influence  | -                                  |   |                        |  |                             |    |
| c Total lobbying expenditures (add lines   | 1a and 1b)                         |   |                        |  |                             |    |
|  |                                    |   |                        |  |                             |    |
| e Total exempt purpose expenditures (ad  |                                    |   |                        |  |                             |    |
| f Lobbying nontaxable amount. Enter the  |                                    |   |                        |  |                             | _  |
| If the amount on line 1e, column (a) or (b)  |                                    | bying nontaxable am   |                        |  |                             |    |
| Not over \$500,000   |                                    | the amount on line 1e.  |                        |  |                             |    |
| Over \$500,000 but not over \$1,000,000  |                                    | 00 plus 15% of the exc  | ess over \$500,000.    |  |                             |    |
| Over \$1,000,000 but not over \$1,500,0  |                                    | 00 plus 10% of the exc  |                        |  |                             |    |
| Over \$1,500,000 but not over \$17,000,  | 000 \$225,00                       | 00 plus 5% of the exces   | ss over \$1,500,000.   |  |                             |    |
| Over \$17,000,000  | \$1,000,0                          | 000.  |                        |  |                             |    |
| g Grassroots nontaxable amount (enter 2  | 25% of line 1f)                    |   |                        |  |                             |    |
| h Subtract line 1g from line 1a. If zero or  | less, enter -0                     |   |                        |  |                             |    |
| i Subtract line 1f from line 1c. If zero or le   | ess, enter -0                      |   |                        |  |                             |    |
| j If there is an amount other than zero or reporting section 4911 tax for this year          |                                    | line 1i, did the organiza   | ation file Form 4720   |  | Yes N                       | lo |
| (Some organizations that n   | nade a section 50                  | eraging Period Under<br>01(h) election do not l<br>ate instructions for lir | nave to complete all o | of the five columns b                  | elow.                       |    |
|  | Lobbying Exper                     | nditures During 4-Yea   | r Averaging Period     |  |                             | _  |
| Calendar year<br>(or fiscal year beginning in)   | <b>(a)</b> 2017                    | <b>(b)</b> 2018   | ( <b>c)</b> 2019       | (d) 2020                               | (e) Total                   |    |
| 2a Lobbying nontaxable amount  |                                    |   |                        |  |                             |    |

Calendar year (or fiscal year beginning in)

(a) 2017
(b) 2018
(c) 2019
(d) 2020
(e) Total

2a Lobbying nontaxable amount
(150% of line 2a, column(e))

c Total lobbying expenditures

d Grassroots nontaxable amount
(150% of line 2d, column (e))

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2020

# Schedule C (Form 990 or 990-EZ) 2020 SJF CCRC INC. 22-37010 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| Fore  | ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description   | (:              | a)                                    | (k         | p)           |
|-------|--|-----------------|---------------------------------------|------------|--------------|
| of th | e lobbying activity.   | Yes             | No                                    | Amo        | ount         |
| 1     | During the year, did the filing organization attempt to influence foreign, national, state, or   |                 |                                       |            |              |
|       | local legislation, including any attempt to influence public opinion on a legislative matter   |                 |                                       |            |              |
|       | or referendum, through the use of:   |                 |                                       |            |              |
| а     | Volunteers?  |                 | X                                     |            |              |
|       | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |                 | X                                     |            |              |
|       | Media advertisements?  |                 | X                                     |            |              |
|       | Mailings to members, legislators, or the public?   |                 | X                                     |            |              |
|       | Publications, or published or broadcast statements?  |                 | X                                     |            |              |
|       | Grants to other organizations for lobbying purposes?   |                 | X                                     |            |              |
|       | Direct contact with legislators, their staffs, government officials, or a legislative body?  |                 | X                                     |            |              |
|       | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  | x               | X                                     |            | E 1 6        |
|       | Other activities?  | ^               |                                       |            | 546.<br>546. |
|       | Total. Add lines 1c through 1i   |                 | Х                                     |            | 340.         |
|       | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |                 | Α                                     |            |              |
|       | If "Yes," enter the amount of any tax incurred under section 4912  If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |                 |                                       |            |              |
|       | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |                 |                                       |            |              |
| Par   | t III-A   Complete if the organization is exempt under section 501(c)(4), section  | n 501(c)(       | <u>1</u><br>5), or sec                | tion       |              |
|       | 501(c)(6).   |                 | -,,                                   |            |              |
|       |  |                 |                                       | Yes        | No           |
| 1     | Were substantially all (90% or more) dues received nondeductible by members?   |                 | 1                                     |            |              |
| 2     | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |                 |                                       |            |              |
| 3     | Did the organization agree to carry over lobbying and political campaign activity expenditures from th   |                 |                                       |            |              |
| Par   | t III-B Complete if the organization is exempt under section 501(c)(4), section  | n 501(c)(       | 5), or sec                            |            |              |
|       | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered   | 'No" OR         | (b) Part I                            | II-A, line | 3, is        |
|       | answered "Yes."  |                 | Ι.                                    |            |              |
| 1     | Dues, assessments and similar amounts from members   |                 | 1                                     |            |              |
| 2     | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)  | cal             |                                       |            |              |
|       | expenses for which the section 527(f) tax was paid).   |                 |                                       |            |              |
|       | Current year   |                 |                                       |            |              |
|       | Carryover from last year   |                 |                                       |            |              |
|       | Total  |                 |                                       |            |              |
|       | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3. |                 |                                       |            |              |
| 4     | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and pr   |                 |                                       |            |              |
|       |  | JiiliGai        | 4                                     |            |              |
| 5     | expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)   |                 | 5                                     |            |              |
| Par   |  |                 | 5                                     |            |              |
| Prov  | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group   | list)· Part II- | ·A lines 1 a                          | nd 2 (See  |              |
|       | uctions); and Part II-B, line 1. Also, complete this part for any additional information.  | ,,              | , , , , , , , , , , , , , , , , , , , | = (000     |              |
|       | RT II-B, LINE 1, LOBBYING ACTIVITIES:  |                 |                                       |            |              |
|       | · · · · · · · · · · · · · · · · · · ·  |                 |                                       |            |              |
| SJI   | F-CCRC, INC. PAID MEMBERSHIP DUES TO LEADING AGE AND   | LIFES           | SPAN O                                | F NJ.      |              |
| A 1   | PORTION OF THE DUES PAID IS ALLOCABLE TO LOBBYING EX   | PENSES          | S. THE                                |            |              |
|       |  | _               |                                       |            |              |
| AM(   | OUNT OF DUES PAID IN 2020 ALLOCABLE TO LOBBYING WERE   | , \$346.        | •                                     |            |              |
|       |  |                 |                                       |            |              |
| _     |  |                 |                                       |            |              |

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

SJF CCRC INC.

**Employer identification number** 22-3701092

| Pa | organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line |                             | iiiiiai i uiius     | or Adoduitto. Complete il trie         |
|----|--|-----------------------------|---------------------|--|
|    |  | (a) Donor advise            | d funds             | (b) Funds and other accounts           |
| 1  | Total number at end of year  |                             |                     |  |
| 2  | Aggregate value of contributions to (during year)  |                             |                     |  |
| 3  | Aggregate value of grants from (during year)   |                             |                     |  |
| 4  | Aggregate value at end of year   |                             |                     |  |
| 5  | Did the organization inform all donors and donor advisors in w                                 | riting that the assets he   | ld in donor advise  | ed funds                               |
|    | are the organization's property, subject to the organization's ex                              | xclusive legal control?     |                     | Yes No                                 |
| 6  | Did the organization inform all grantees, donors, and donor ad                                 | visors in writing that gra  | int funds can be    | used only                              |
|    | for charitable purposes and not for the benefit of the donor or                                | donor advisor, or for an    | y other purpose of  | conferring                             |
|    | impermissible private benefit?   |                             |                     |  |
| Pa | rt II Conservation Easements. Complete if the orga   | anization answered "Yes     | s" on Form 990, F   | Part IV, line 7.                       |
| 1  | Purpose(s) of conservation easements held by the organization                                  | n (check all that apply).   |                     |  |
|    | Preservation of land for public use (for example, recreation                                   | on or education)            | Preservation of     | a historically important land area     |
|    | Protection of natural habitat  |                             | Preservation of     | a certified historic structure         |
|    | Preservation of open space   |                             |                     |  |
| 2  | Complete lines 2a through 2d if the organization held a qualifie                               | ed conservation contribu    | ution in the form   | of a conservation easement on the last |
|    | day of the tax year.   |                             |                     | Held at the End of the Tax Yea         |
| а  | Total number of conservation easements   |                             |                     | 2a                                     |
| b  | Total acreage restricted by conservation easements   |                             |                     | 2b                                     |
| С  | Number of conservation easements on a certified historic structure                             | cture included in (a)       |                     | 2c                                     |
| d  | Number of conservation easements included in (c) acquired aff                                  | ter 7/25/06, and not on     | a historic structu  | re                                     |
|    | listed in the National Register  |                             |                     | 2d                                     |
| 3  | Number of conservation easements modified, transferred, release                                | ased, extinguished, or to   | erminated by the    | organization during the tax            |
|    | year   |                             |                     |  |
| 4  | Number of states where property subject to conservation ease                                   | ement is located            |                     |  |
| 5  | Does the organization have a written policy regarding the period                               | odic monitoring, inspect    | ion, handling of    |  |
|    | violations, and enforcement of the conservation easements it h                                 | nolds?                      |                     | Yes No                                 |
| 6  | Staff and volunteer hours devoted to monitoring, inspecting, has                               | andling of violations, an   | d enforcing cons    | ervation easements during the year     |
|    | <b></b>  |                             |                     |  |
| 7  | Amount of expenses incurred in monitoring, inspecting, handling                                | ng of violations, and ent   | forcing conservat   | tion easements during the year         |
|    | <b>\$</b>  |                             |                     |  |
| 8  | Does each conservation easement reported on line 2(d) above                                    | satisfy the requirement     | s of section 170(h  | h)(4)(B)(i)                            |
|    | and section 170(h)(4)(B)(ii)?  |                             |                     | Yes No                                 |
| 9  | In Part XIII, describe how the organization reports conservation                               | n easements in its reven    | ue and expense      | statement and                          |
|    | balance sheet, and include, if applicable, the text of the footno                              | te to the organization's    | financial stateme   | ents that describes the                |
|    | organization's accounting for conservation easements.  |                             |                     |  |
| Pa | rt III Organizations Maintaining Collections of A  |                             | asures, or Ot       | her Similar Assets.                    |
|    | Complete if the organization answered "Yes" on Form 9  | 990, Part IV, line 8.       |                     |  |
| 1a | If the organization elected, as permitted under FASB ASC 958                                   | , not to report in its reve | enue statement a    | nd balance sheet works                 |
|    | of art, historical treasures, or other similar assets held for publi                           | c exhibition, education,    | or research in fu   | rtherance of public                    |
|    | service, provide in Part XIII the text of the footnote to its finance                          | cial statements that desc   | cribes these item   | S.                                     |
| b  | If the organization elected, as permitted under FASB ASC 958                                   | , to report in its revenue  | statement and b     | palance sheet works of                 |
|    | art, historical treasures, or other similar assets held for public e                           | exhibition, education, or   | research in furth   | erance of public service,              |
|    | provide the following amounts relating to these items:   |                             |                     |  |
|    | (i) Revenue included on Form 990, Part VIII, line 1  |                             |                     | \$                                     |
|    | (ii) Assets included in Form 990, Part X   |                             |                     | > \$                                   |
| 2  | If the organization received or held works of art, historical treas                            | sures, or other similar as  | ssets for financial | l gain, provide                        |
|    | the following amounts required to be reported under FASB AS                                    | -                           |                     |  |
| а  | Revenue included on Form 990, Part VIII, line 1  |                             |                     | \$                                     |
| h  | Assats included in Form 000 Part Y   |                             |                     | •                                      |

| Par        | t III Organizations Maintaining Co                     | ollections of Art,      | Historical Trea       | asures, or (     | Other S      | imilar Ass    | sets (continued)         |
|------------|--|-------------------------|-----------------------|------------------|--------------|---------------|--------------------------|
| 3          | Using the organization's acquisition, accession        | n, and other records,   | check any of the fo   | ollowing that m  | nake signi   | ficant use of | its                      |
|            | collection items (check all that apply):               |                         |                       |                  |              |               |                          |
| а          | Public exhibition                                      | d                       | Loan or exch          | nange program    | 1            |               |                          |
| b          | Scholarly research                                     | е                       | Other                 |                  |              |               |                          |
| С          | Preservation for future generations                    |                         |                       |                  |              |               |                          |
| 4          | Provide a description of the organization's col        | lections and explain I  | now they further the  | e organization'  | 's exempt    | purpose in F  | Part XIII.               |
| 5          | During the year, did the organization solicit or       | receive donations of    | art, historical treas | ures, or other s | similar ass  | sets          |                          |
|            | to be sold to raise funds rather than to be mail       | ntained as part of the  | organization's coll   | ection?          |              |               | Yes No                   |
| Pai        | t IV Escrow and Custodial Arrang                       | ements. Complet         | e if the organizatior | answered "Ye     | es" on Fo    | rm 990, Part  | IV, line 9, or           |
|            | reported an amount on Form 990, Part                   | X, line 21.             |                       |                  |              |               |                          |
| <b>1</b> a | Is the organization an agent, trustee, custodia        | n or other intermedia   | ry for contributions  | or other asset   | ts not incl  | uded          |                          |
|            | on Form 990, Part X?                                   |                         |                       |                  |              |               | Yes No                   |
| b          | If "Yes," explain the arrangement in Part XIII a       |                         |                       |                  |              |               |                          |
|            |  |                         |                       |                  |              |               | Amount                   |
| С          | Beginning balance                                      |                         |                       |                  |              | 1c            |                          |
| d          | Additions during the year                              |                         |                       |                  |              | 1d            |                          |
|            | Distributions during the year                          |                         |                       |                  |              | 1e            |                          |
| f          | Ending balance   |                         |                       |                  |              | 1f            |                          |
| <b>2</b> a | Did the organization include an amount on Fo           |                         |                       |                  |              |               | Yes No                   |
| b          | If "Yes," explain the arrangement in Part XIII.        |                         |                       |                  |              |               |                          |
| Pai        | t V Endowment Funds. Complete if                       | the organization ans    | wered "Yes" on For    | m 990, Part IV   | /, line 10.  |               |                          |
|            |  | (a) Current year        | (b) Prior year        | (c) Two years    | back (d)     | Three years b | oack (e) Four years back |
| 1a         | Beginning of year balance                              | 6,416,181.              | 5,902,160.            | 6,398,           | 486.         | 6,010,6       | 62. 6,274,604.           |
|            | Contributions  | 100,110.                | 251,124.              | 96,              | 371.         | 48,6          | 25. 25,491.              |
|            | Net investment earnings, gains, and losses             | 511,753.                | 638,239.              | -265,            | 748.         | 665,5         | 67. 361,963.             |
| d          | Grants or scholarships                                 |                         |                       |                  |              |               |                          |
|            | Other expenditures for facilities                      |                         |                       |                  |              |               |                          |
|            | and programs   | 253,583.                | 327,766.              | 277,             | 240.         | 265,5         | 35. 588,582.             |
| f          | Administrative expenses                                | 48,364.                 | 47,576.               | 49,              | 709.         | 60,8          | 33. 62,814.              |
| g          | End of year balance                                    | 6,726,097.              | 6,416,181.            | 5,902,           | 160.         | 6,398,4       | 86. 6,010,662.           |
| 2          | Provide the estimated percentage of the curre          | ent year end balance    | (line 1g, column (a)) | held as:         |              |               |                          |
| а          | Board designated or quasi-endowment                    | 69.8400                 | %                     |                  |              |               |                          |
|            | Permanent endowment ► 5.8400                           | %                       | •                     |                  |              |               |                          |
| С          | Term endowment ▶ 24.3200 9                             | 6                       |                       |                  |              |               |                          |
|            | The percentages on lines 2a, 2b, and 2c shou           |                         |                       |                  |              |               |                          |
| За         | Are there endowment funds not in the posses            |                         | on that are held an   | d administered   | d for the o  | rganization   |                          |
|            | by:  |                         |                       |                  |              |               | Yes No                   |
|            | (i) Unrelated organizations                            |                         |                       |                  |              |               | 3a(i) X                  |
|            | (ii) Related organizations                             |                         |                       |                  |              |               |                          |
| b          | If "Yes" on line 3a(ii), are the related organizat     | ions listed as required | d on Schedule R?      |                  |              |               | 3b                       |
| 4          | Describe in Part XIII the intended uses of the         |                         |                       |                  |              |               |                          |
| Pai        | t VI Land, Buildings, and Equipme                      | ent.                    |                       |                  |              |               |                          |
|            | Complete if the organization answered                  | "Yes" on Form 990,      | Part IV, line 11a. Se | ee Form 990, F   | Part X, line | 10.           |                          |
|            | Description of property                                | (a) Cost or oth         | ner (b) Cost          | or other         | (c) Accu     | ımulated      | (d) Book value           |
|            |  | basis (investme         | ent) basis (          | other)           | depre        | ciation       |                          |
| 1a         | Land   | . L                     | 6,36                  | 0,288.           |              |               | 6,360,288.               |
|            | Buildings  |                         | 85,00                 | 1,875.           | 29,96        | 8,845.        | 55,033,030.              |
|            | Leasehold improvements                                 |                         |                       | 3,700.           |              |               | 3,700.                   |
|            | Equipment  |                         |                       | 0,286.           | 6,78         | 8,591.        | 931,695.                 |
|            | Other  | I .                     | 7,77                  | 0,520.           | 2,65         | 7,174.        | 5,113,346.               |
|            | l. Add lines 1a through 1e. <i>(Column (d) must ec</i> |                         | column (B), line 10   | Oc.)             |              |               | 67,442,059.              |

| Part VII Investments - | Other | Securities. |
|------------------------|-------|-------------|
|------------------------|-------|-------------|

| Complete if the organization answered "Yes"                          | on Form 990 Part IV line   | 11b See Form 990 Part X line 12            |                        |
|--|----------------------------|--|------------------------|
| (a) Description of security or category (including name of security) | (b) Book value             | (c) Method of valuation: Cost or end       | l-of-year market value |
| (1) Financial derivatives  | . ,                        |  |                        |
| (2) Closely held equity interests                                    |                            |  |                        |
| (3) Other  |                            |  |                        |
| (A)  |                            |  |                        |
| (B)  |                            |  |                        |
| (C)  |                            |  |                        |
| (D)  |                            |  |                        |
| (E)  |                            |  |                        |
| (F)  |                            |  |                        |
| (G)  |                            |  |                        |
| (H)  |                            |  |                        |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)     |                            |  |                        |
| Part VIII Investments - Program Related.                             |                            |  |                        |
| Complete if the organization answered "Yes"                          | on Form 990, Part IV, line | 11c. See Form 990, Part X, line 13.        |                        |
| (a) Description of investment  | (b) Book value             | (c) Method of valuation: Cost or end       | of-year market value   |
| (1)  |                            |  |                        |
| (2)  |                            |  |                        |
| (3)  |                            |  |                        |
| (4)  |                            |  |                        |
| (5)  |                            |  |                        |
| (6)  |                            |  |                        |
| (7)  |                            |  |                        |
| (8)  |                            |  |                        |
| (9)  |                            |  |                        |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)     |                            |  |                        |
| Part IX Other Assets.  |                            |  |                        |
| Complete if the organization answered "Yes"                          | on Form 990, Part IV, line | 11d. See Form 990, Part X, line 15.        |                        |
| (a)  | Description                |  | (b) Book value         |
| (1) INTEREST IN NET ASSETS OF  | JEWISH COMMUN              | NITY FOUNDATION                            | 6,726,097.             |
| (2) FUNDS HELD BY TRUSTEE  |                            |  | 7,570,669.             |
| (3) DUE FROM RELATED PARTY   |                            |  | 105,018.               |
| (4) REFUNDABLE DEPOSITS  |                            |  | 31,006.                |
| (5) LEASED ASSETS UNDER RIGHT  | TO USE                     |  | 74,679.                |
| (6)  |                            |  |                        |
| (7)  |                            |  |                        |
| (8)  |                            |  |                        |
| (9)  |                            |  |                        |
| Total. (Column (b) must equal Form 990. Part X. col. (B) line        | e 15.)                     | <b>&gt;</b>                                | 14,507,469.            |
| Part X Other Liabilities.  | ,                          |  |                        |
| Complete if the organization answered "Yes"                          | on Form 990, Part IV, line | 11e or 11f. See Form 990, Part X, line 25. |                        |
| 1. (a) Description of liability                                      |                            |  | (b) Book value         |
| (1) Federal income taxes   |                            |  |                        |
| (2) SECURITY DEPOSIT PAYABLE   |                            |  | 244,126.               |
| (3) REFUNDABLE FEES AND DEPOS  | ITS                        |  | 34,910,333.            |
| (4) DUE TO JCF   |                            |  | 3,700,000.             |
| (5) CAPITAL LEASE OBLIGATIONS  |                            |  | 211,804.               |
| (6)  |                            |  |                        |
| (7)  |                            |  |                        |
| (8)  |                            |  |                        |
| (9)  |                            |  |                        |
| Total. (Column (b) must equal Form 990. Part X. col. (B) line        | 25)                        | <b></b>                                    | 39,066,263.            |

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

| Pai   | t XI    | Reconciliation of Revenue per Audited Financial Statement                               | ts With    | Revenue per Ret   | turn.    |                     |
|-------|---------|---|------------|-------------------|----------|---------------------|
|       |         | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.             |            |                   |          |                     |
| 1     | Total   | revenue, gains, and other support per audited financial statements                      |            |                   | 1        | 32,995,688.         |
| 2     | Amou    | ints included on line 1 but not on Form 990, Part VIII, line 12:                        |            |                   |          |                     |
| а     | Net u   | nrealized gains (losses) on investments   | 2a         | 508,352.          |          |                     |
| b     | Donat   | ted services and use of facilities  | 2b         |                   |          |                     |
| С     | Recov   | veries of prior year grants   | 2c         |                   |          |                     |
| d     |         | (Describe in Part XIII.)  | 2d         | 71,635.           |          |                     |
| е     |         | nes <b>2a</b> through <b>2d</b>   |            |                   | 2e       | 579,987.            |
| 3     | Subtra  | act line <b>2e</b> from line <b>1</b>   |            |                   | 3        | 32,415,701.         |
| 4     |         | ints included on Form 990, Part VIII, line 12, but not on line 1:                       |            |                   |          |                     |
| а     | Invest  | tment expenses not included on Form 990, Part VIII, line 7b                             | 4a         |                   |          |                     |
| b     | Other   | (Describe in Part XIII.)  | 4b         | -7,364.           |          |                     |
| С     |         | nes <b>4a</b> and <b>4b</b>   |            |                   | 4c       | -7,364.             |
| 5     | Total   | revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 12.)               |            |                   | 5        | 32,408,337.         |
| Pa    | rt XII  | Reconciliation of Expenses per Audited Financial Statemer                               | nts With   | Expenses per R    | etur     | n.                  |
|       |         | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.             |            |                   |          |                     |
| 1     | Total   | expenses and losses per audited financial statements                                    |            |                   | 1        | 31,251,007.         |
| 2     |         | ints included on line 1 but not on Form 990, Part IX, line 25:                          |            |                   |          |                     |
| а     | Donat   | ted services and use of facilities  | 2a         |                   |          |                     |
| b     | Prior y | year adjustments  | 2b         |                   |          |                     |
| С     | Other   | losses  | 2c         |                   |          |                     |
| d     | Other   | (Describe in Part XIII.)  | 2d         | 21,799.           |          |                     |
| е     |         | nes <b>2a</b> through <b>2d</b>   |            |                   | 2e       | 21,799.             |
| 3     | Subtra  | act line <b>2e</b> from line <b>1</b>   |            |                   | 3        | 31,229,208.         |
| 4     |         | ints included on Form 990, Part IX, line 25, but not on line 1:                         |            |                   |          |                     |
| а     | Invest  | tment expenses not included on Form 990, Part VIII, line 7b                             |            |                   |          |                     |
| b     | Other   | (Describe in Part XIII.)  | 4b         | 238,281.          |          |                     |
| С     | Add li  | nes <b>4a</b> and <b>4b</b>   |            |                   | 4c       | 238,281.            |
| 5     | Total   | expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)              |            |                   | 5        | 31,467,489.         |
|       |         | Supplemental Information.   |            |                   |          |                     |
|       |         | descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV |            |                   | Part )   | X, line 2; Part XI, |
| lines | 2d and  | d 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition    | onal infor | mation.           |          |                     |
|       |         |   |            |                   |          |                     |
| D 7 T | O       | T TND 4   |            |                   |          |                     |
| PAF   | K.T. A  | , LINE 4:   |            |                   |          |                     |
| אדדים | TDC     | WILL BE IMILITATED FOR CURRORANG MUE MI   | CCTO       |                   | ~ 7. T.T | T 7 7 M T ( ) I     |
| r OI  | מעוי    | WILL BE UTILITIZED FOR SUPPORTING THE MI  | DETCE      | N OF THE OR       | JAIN.    | IZATION             |
| TTATT | ) F.B   | THE GUIDANCE OF THE BOARD OF TRUSTEES.  |            |                   |          |                     |
| OIVI  | 7111    | THE GOIDANCE OF THE BOARD OF INODIEED:  |            |                   |          |                     |
|       |         |   |            |                   |          |                     |
|       |         |   |            |                   |          |                     |
| PAF   | х тя    | , LINE 2:   |            |                   |          |                     |
|       | 11 11   | 7   |            |                   |          |                     |
| T,T(  | NS      | GATE ACCOUNTS FOR UNCERTAINTY IN INCOME   | TAXE       | S USTNG A R       | ECO      | GNTTTON             |
|       | 7110    |   | 111111     | 001110 11 11.     |          | 01(11101(           |
| тнв   | RESH    | OLD OF MORE LIKELY THAN NOT TO BE SUSTAI  | NED 1      | JPON EXAMIN       | ATI      | ON BY THE           |
|       |         |   |            | 01 01( 1111111111 |          | 01, 01 1112         |
| API   | PROP    | RIATE TAXING AUTHORITY. MEASUREMENT OF T  | HE T       | AX UNCERTAI       | NTY      | OCCURS IF           |
|       |         |   |            |                   |          |                     |
| THE   | RE      | COGNITION THRESHOLD IS MET. MANAGEMENT I  | ETERI      | MINED THAT        | THE      | RE WERE NO          |
|       |         |   |            | <b>-</b>          |          |                     |
| TΑΣ   | C UN    | CERTAINTIES THAT MET THE RECOGNITION THE  | RESHO      | LD IN 2020 (      | OR :     | 2019.               |
|       |         |   |            |                   |          |                     |

| Schedule D (Form 990) 2020 SJF CCRC INC.  Part XIII Supplemental Information (continued) | 22-3701092 Page 5 |
|--|-------------------|
| INCREASE IN INTEREST IN NET ASSETS OF JEWISH COMMUNITY                                   |                   |
| FOUNDATION   | 309,916.          |
| BAD DEBT EXPENSE NETTED AGAINST REVENUE ON FINANCIALS                                    | -238,281.         |
| TOTAL TO SCHEDULE D, PART XI, LINE 2D  | 71,635.           |
| DADE VI I ING AD ORIGIN AD THOMBANDO.  |                   |
| PART XI, LINE 4B - OTHER ADJUSTMENTS:  | 21 700            |
| RENTAL EXPENSES  | -21,799.          |
| BOOK TO TAX ADJUSTMENT FOR MEDREHAB ALLIANCE INVESTMENT                                  | 1.4.425           |
| INCOME   | 14,435.           |
| TOTAL TO SCHEDULE D, PART XI, LINE 4B  | -7,364.           |
| PART XII, LINE 2D - OTHER ADJUSTMENTS:   |                   |
| RENTAL EXPENSES  | 21,799.           |
|  |                   |
| PART XII, LINE 4B - OTHER ADJUSTMENTS:   |                   |
| BAD DEBT EXPENSE NETTED AGAINST REVENUE ON FINANCIALS                                    | 238,281.          |
|  |                   |
|  |                   |
|  |                   |
|  |                   |
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|  |                   |
|  |                   |
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|  |                   |
|  |                   |

### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization

Inspection

SJF CCRC INC.

Part I Questions Regarding Compensation

Employer identification number 22-3701092

|            |  |    | Yes     | No |
|------------|--|----|---------|----|
| <b>1</b> a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, |    |         |    |
|            | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.             |    |         |    |
|            | First-class or charter travel Housing allowance or residence for personal use  |    |         |    |
|            | Travel for companions Payments for business use of personal residence  |    |         |    |
|            | Tax indemnification and gross-up payments  Health or social club dues or initiation fees                               |    |         |    |
|            | Discretionary spending account Personal services (such as maid, chauffeur, chef)                                       |    |         |    |
|            |  |    |         |    |
| b          | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or          |    |         |    |
|            | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain               | 1b |         |    |
| 2          | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,       |    |         |    |
|            | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?                  | 2  |         |    |
|            |  |    |         |    |
| 3          | Indicate which, if any, of the following the organization used to establish the compensation of the organization's     |    |         |    |
|            | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to     |    |         |    |
|            | establish compensation of the CEO/Executive Director, but explain in Part III.   |    |         |    |
|            | X Compensation committee Written employment contract   |    |         |    |
|            | Independent compensation consultant  X Compensation survey or study  |    |         |    |
|            | X Approval by the board or compensation committee  |    |         |    |
|            |  |    |         |    |
| 4          | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing           |    |         |    |
|            | organization or a related organization:  |    |         |    |
| а          | Receive a severance payment or change-of-control payment?  | 4a |         | X  |
| b          | Participate in or receive payment from a supplemental nonqualified retirement plan?                                    | 4b |         | X  |
| С          | Participate in or receive payment from an equity-based compensation arrangement?                                       | 4c |         | X  |
|            | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.          |    |         |    |
|            |  |    |         |    |
|            | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.                               |    |         |    |
| 5          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |         |    |
|            | contingent on the revenues of:   |    |         |    |
| а          | The organization?  | 5a | igsqcup | X  |
|            | Any related organization?  | 5b |         | X  |
|            | If "Yes" on line 5a or 5b, describe in Part III.   |    |         |    |
| 6          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation      |    |         |    |
|            | contingent on the net earnings of:   |    |         |    |
| а          | The organization?  | 6a |         | X  |
|            | Any related organization?  | 6b |         | X  |
|            | If "Yes" on line 6a or 6b, describe in Part III.   |    |         |    |
| 7          | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments       |    |         |    |
|            | not described on lines 5 and 6? If "Yes," describe in Part III   | 7  |         | X  |
| 8          | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the        |    |         |    |
|            | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III            | 8  |         | X  |
| 9          | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in                 |    |         |    |
|            | Regulations section 53.4958-6(c)?  | 9  |         |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                         |          | (B) Breakdown of V       | (B) Breakdown of W-2 and/or 1099-MISC compensation | 3C compensation                     | (C) Retirement and             | (D) Nontaxable | (E) Total of columns | (F) Compensation   |
|-------------------------|----------|--------------------------|--|-------------------------------------|--------------------------------|----------------|----------------------|--|
| (A) Name and Title      |          | (i) Base<br>compensation | (ii) Bonus & incentive compensation                | (iii) Other reportable compensation | other deferred<br>compensation | benefits       | (B)(i)-(D)           | in column (B)<br>reported as deferred<br>on prior Form 990 |
| (1) SUSAN LOVE          | ≘        | 234,929.                 | 52,500.  | 6,364.                              | 12,332.                        | 9,206.         | 315,331.             | 0  |
| CHIEF EXECUTIVE OFFICER | <u> </u> | L                        | 0  | 0                                   | 0                              | 0              | 0                    | 0  |
| (2) DAVID THOMPSON      | Ξ        | 197,04                   | 42,500.  | 5,421.                              | 9,10                           | 14,895.        | 268,956.             | 0  |
| CHIEF FINANCIAL OFFICER | <u> </u> | 0                        | 0  | 0                                   | 0                              | 4 1            | 0                    | 0  |
|                         | Ξ        |                          |  |                                     |                                |                |                      |  |
|                         | (ii)     |                          |  |                                     |                                |                |                      |  |
|                         | (i)      |                          |  |                                     |                                |                |                      |  |
|                         | (ii)     |                          |  |                                     |                                |                |                      |  |
|                         | Ξ        |                          |  |                                     |                                |                |                      |  |
|                         | (II)     |                          |  |                                     |                                |                |                      |  |
|                         | Ξ        |                          |  |                                     |                                |                |                      |  |
|                         | <u> </u> |                          |  |                                     |                                |                |                      |  |
|                         | Ξ        |                          |  |                                     |                                |                |                      |  |
|                         | (E)      |                          |  |                                     |                                |                |                      |  |
|                         | (i)      |                          |  |                                     |                                |                |                      |  |
|                         | ∷        |                          |  |                                     |                                |                |                      |  |
|                         | (i)      |                          |  |                                     |                                |                |                      |  |
|                         | ⊞        |                          |  |                                     |                                |                |                      |  |
|                         | (i)      |                          |  |                                     |                                |                |                      |  |
|                         | ⊞        |                          |  |                                     |                                |                |                      |  |
|                         | Ξ        |                          |  |                                     |                                |                |                      |  |
|                         | ⊞        |                          |  |                                     |                                |                |                      |  |
|                         | Ξ        |                          |  |                                     |                                |                |                      |  |
|                         | ▣        |                          |  |                                     |                                |                |                      |  |
|                         | Ξ        |                          |  |                                     |                                |                |                      |  |
|                         | ⊞        |                          |  |                                     |                                |                |                      |  |
|                         | (i)      |                          |  |                                     |                                |                |                      |  |
|                         | ≘        |                          |  |                                     |                                |                |                      |  |
|                         | (i)      |                          |  |                                     |                                |                |                      |  |
|                         | ▣        |                          |  |                                     |                                |                |                      |  |
|                         | Ξ        |                          |  |                                     |                                |                |                      |  |
|                         | ∷        |                          |  |                                     |                                |                |                      |  |
| 2000                    |          |                          |  |                                     |                                |                | Schedu               | Schedule J (Form 990) 2020                                 |

**SCHEDULE K** 

Department of the Treasury Internal Revenue Service (Form 990)

CCRC INC

SJF

Name of the organization

Supplemental Information on Tax-Exempt Bonds

Open to Public Inspection 2020

**Employer identification number** 

22-3701092

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Go to www.irs.gov/Form990 for instructions and the latest information. ► Attach to Form 990.

Schedule K (Form 990) 2020 Š (i) Pooled financing  $\bowtie$ Yes ô (g) Defeased (h) On behalf  $\frac{9}{2}$ × of issuer Yes Yes ٥ × Yes ô O (f) Description of purpose Yes H PART õ S 区 区 Ω 60910712. Yes (e) Issue price 214. 712 778 720 5,810,000 × ô 2016 60,910, 577, 218, 4,114, 07/02/14 (d) Date issued 55, Yes × × × 22-2045817|64577BAR5| (c) CUSIP# LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, Does the organization maintain adequate books and records to support the Were the bonds issued as part of a refunding issue of taxable bonds (or, if (b) Issuer EIN issued prior to 2018, an advance refunding issue)? if issued prior to 2018, a current refunding issue)? Has the final allocation of proceeds been made? Working capital expenditures from proceeds A DEVELOPMENT AUTHORITY NEW JERSEY ECONOMIC Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion Issuance costs from proceeds final allocation of proceeds? (a) Issuer name Amount of bonds retired Other unspent proceeds Total proceeds of issue Other spent proceeds **Bond Issues** Proceeds Part II Partl 2 9 Q 4 ω က 6 위 일 3 5 16 삐 O 4 17

| Schedule K (Form 990) 2020 SJF CCRC INC.  |     |       | 22-3 | 3701092 |     |     |                            | Page 2      |
|---|-----|-------|------|---------|-----|-----|----------------------------|-------------|
| Part III Private Business Use   |     |       |      |         |     |     |                            |             |
|   |     | A     | B    |         | O   |     | Ω                          |             |
| 1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?                                      | Yes | °N ×  | Yes  | No      | Yes | No  | Yes                        | No          |
| Are there any lease arrangements that may result in private business use of   |     | l >   |      |         |     |     |                            |             |
|   |     | 4     |      |         |     |     |                            |             |
| 3a Are there any management or service contracts that may result in private<br>business use of bond-financed property?  | ×   |       |      |         |     |     |                            |             |
| b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside   | Þ   |       |      |         |     |     |                            |             |
|   | 4   |       |      |         |     |     |                            |             |
| <ul> <li>Are there any research agreements that may result in private business use of<br/>bond-financed property?</li> </ul>                                      |     | ×     |      |         |     |     |                            |             |
| d If "Yes" to line 3c, does the organization routinely engage bond counsel or other   |     |       |      |         |     |     |                            |             |
| outside couriser to review any research agreements relating to the imanos   |     | Ī     | 1    |         |     |     |                            |             |
| 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government |     | % 00. |      | %       |     | %   |                            | %           |
| 5 Enter the percentage of financed property used in a private business use as a   |     |       |      |         |     |     |                            |             |
| л,  |     |       |      |         |     |     |                            |             |
| another section 501 (c)(3) organization, or a state or local government   |     | % 00. |      | %       |     | %   |                            | %           |
| 6 Total of lines 4 and 5  |     | % 00. |      | %       |     | %   |                            | %           |
| 7 Does the bond issue meet the private security or payment test?  |     | ×     |      |         |     |     |                            |             |
| 8a Has there been a sale or disposition of any of the bond-financed property to a non-  |     |       |      |         |     |     |                            |             |
| governmental person other than a 501(c)(3) organization since the bonds were issued?  |     | ×     |      |         |     |     |                            |             |
| <b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or  |     | ò     |      | ò       |     | ò   |                            | ò           |
|   |     | %     |      | %       |     | 0%  |                            | %           |
| c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations  |     |       |      |         |     |     |                            |             |
| O Las the proprietion petablished written propositive to ansure that all  |     |       |      |         |     |     |                            |             |
|   |     |       |      |         |     |     |                            |             |
| requirements under Regulations sections 1.141-12 and 1.145-2?   | ×   |       |      |         |     |     |                            |             |
| Part IV Arbitrage   |     |       |      |         |     |     |                            |             |
|   |     | A     | В    |         | 0   |     |                            |             |
| 1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and   | Yes | No    | Yes  | No      | Yes | No  | Yes                        | No          |
| Penalty in Lieu of Arbitrage Rebate?  |     | ×     |      |         |     |     |                            |             |
| 2 If "No" to line 1, did the following apply?   |     |       |      |         |     |     |                            |             |
| a Rebate not due yet?   |     | ×     |      |         |     |     |                            |             |
| b Exception to rebate?  |     | ×     |      |         |     |     |                            |             |
| c No rebate due?  | ×   |       |      |         |     |     |                            |             |
| If "Yes" to line 2c, provide in Part VI the date the rebate computation was   |     |       |      |         |     |     |                            |             |
|   |     | ;     |      |         |     |     |                            |             |
| 3 Is the bond issue a variable rate issue?  |     | ×     |      |         |     |     |                            |             |
| 032122 12-01-20   |     |       |      |         |     | Sch | Schedule K (Form 990) 2020 | n 990) 2020 |

Part IV Arbitrage (continued)

Schedule K (Form 990) 2020

#### SCHEDULE O

(Form 990 or 990-EZ) Department of the Treasury

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

**Open to Public** Inspection

OMB No. 1545-0047

Internal Revenue Service Name of the organization

SJF CCRC INC.

**Employer identification number** 22-3701092

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: OUR COMMUNITY BASED HOUSING CREATES A DIGNIFIED AND RESPECTFUL ENVIRONMENT CONSISTENT WITH JEWISH VALUES. THROUGH COLLABORATIVE PARTNERSHIPS, WE HONOR OUR SENIORS AND STRIVE TO OFFER THEM EXCELLENT PROGRAMS TO ENHANCE THEIR SOCIAL, CULTURAL AND SPIRITUAL WELL-BEING.

FORM 990, PART VI, SECTION A, LINE 1:

THE PRESIDENT SHALL PRESIDE AT ALL MEETINGS OF THE EXECUTIVE COMMITTEE. EXECUTIVE COMMITTEE SHALL CONSIST OF THE OFFICERS, THE IMMEDIATE PAST PRESIDENT, AND SUCH ADDITIONAL MEMBERS OF THE BOARD OF TRUSTEES AS ARE APPOINTED BY THE PRESIDENT WITH CONSENT OF THE BOARD. THE EXECUTIVE COMMITTEE SHALL ACT FOR THE BOARD OF TRUSTEES BETWEEN REGULAR BOARD MEETINGS ON MATTERS, WHICH IN THE JUDGMENT OF THE EXECUTIVE COMMITTEE CONSTITUTE EMERGENCIES, WHICH CANNOT BE ACTED UPON IN TIME AT A REGULAR OR SPECIAL MEETING OF THE BOARD. THE EXECUTIVE COMMITTEE SHALL PRESENT PROPOSALS TO THE BOARD OF TRUSTEES FOR ITS ACTION WITH RESPECT TO THE OR MANAGEMENT OF THE FACILITIES GOVERNED BY THE PROGRAMS, DIRECTION, CORPORATION. MINUTES OF ALL MEETINGS OF THE EXECUTIVE COMMITTEE SHALL BE MAINTAINED AND A REPORT OF BUSINESS CONDUCTED SHALL BE PRESENTED AT THE NEXT IMMEDIATE MEETING OF THE BOARD OF TRUSTEES. NO ACTION OF THE EXECUTIVE COMMITTEE SHALL BE TAKEN ON ANY MATTERS THAT WOULD OTHERWISE REQUIRE ACTION BY THE BOARD OF TRUSTEES UNLESS IT IS SUBSEQUENTLY RATIFIED BY THE BOARD. THE EXECUTIVE COMMITTEE SHALL MEET AT LEAST QUARTERLY.

FORM 990, PART VI, SECTION A, LINE 7A:

AN AFFILIATED COMPANY, JEWISH FEDERATION OF SOUTHERN NEW JERSEY, HAS THE

Name of the organization SJF CCRC INC. Employer identification number 22-3701092

RIGHT TO APPOINT TWO MEMBERS OF THE BOARD.

FORM 990, PART VI, SECTION A, LINE 7B:

AN AFFILIATED COMPANY, JEWISH FEDERATION OF SOUTHERN NEW JERSEY, HAS THE RIGHT TO VOTE ON TWO MEMBERS OF THE BOARD.

FORM 990, PART VI, SECTION B, LINE 11B:

THE CFO WILL REVIEW THE 990 IN DETAIL. A COPY OF THE 990 WILL BE PROVIDED

TO THE FINANCE COMMITTEE FOR REVIEW PRIOR TO FILING. A COPY WILL ALSO BE

MADE AVAILABLE FOR THE FULL BOARD BEFORE FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

A CONFLICT OF INTEREST POLICY AND DISCLOSURE STATEMENT IS FURNISHED

ANNUALLY TO EACH KEY INDIVIDUAL (WHICH INCLUDES ALL BOARD MEMBERS,

OFFICERS, AND KEY EMPLOYEES) FOLLOWING THE ANNUAL MEETING. ANY NEW KEY

INDIVIDUAL IS PROVIDED WITH A COPY OF THIS POLICY UPON COMMENCEMENT OF

THEIR POSITION. KEY INDIVIDUALS ARE REQUIRED TO GIVE FULL DISCLOSURE, IN

WRITING, OF ANY RELATIONSHIP OR INTEREST THAT MAY GIVE RISE TO A CONFLICT

TO THE PRESIDENT OF THE BOARD AND TO THE CHAIRMAN OF ANY COMMITTEE ACTING

ON THE CONTRACT OR TRANSACTION. STAFF MEMBERS SHALL DISCLOSE, IN WRITING,

ANY POSSIBLE CONFLICT OF INTEREST FOR THEMSELVES OR THEIR FAMILY MEMBERS TO

THE CHIEF FINANCIAL OFFICER. THE POLICY IS REVIEWED AND DISTRIBUTED TO THE

BOARD ANNUALLY. IF THERE IS A SPECIFIC CONFLICT, BOARD MEMBERS RECUSE

THEMSELVES FROM PARTICIPATING IN RELATED DISCUSSIONS OR VOTING.

FORM 990, PART VI, SECTION B, LINE 15:

THE CEO GOES THROUGH A COMMITTEE PROCESS FOR COMPENSATION REVIEW.

COMPARATIVE INFORMATION IS PROVIDED TO ENABLE THE BOARD COMMITTEE TO MAKE

| Name of the organization  SJF CCRC INC.                    | Employer identification number 22-3701092 |
|--|---|
| AN ACCURATE SUGGESTION TO THE BOARD. OTHER EMPLOYEES ARE C | COMPENSATED BASED                         |
| UPON AN INTERNAL REVIEW PROCESS. FAIR MARKET VALUE OF COMP | ENSATION WAS                              |
| INITIALLY DETERMINED USING INDUSTRY SOURCES SUCH AS LEADIN | IG AGE AND                                |
| ASSOCIATION OF JEWISH AGING SERVICES (AJAS). THE COMPENSAT | ION PROCESS IS                            |
| DOCUMENTED IN THE MINUTES.                                 |   |
|  |   |
| FORM 990, PART VI, SECTION C, LINE 19:                     |   |
| THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT C | F INTEREST                                |
| POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC U | JPON REQUEST.                             |
|  |   |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:          |   |
| CHANGE IN INTEREST IN NET ASSETS OF JEWISH COMMUNITY       |   |
| FOUNDATION   | 309,916.                                  |
| BOOK TO TAX ADJUSTMENT FOR MEDREHAB ALLIANCE INVESTMENT    | -14,435.                                  |
| TOTAL TO FORM 990, PART XI, LINE 9                         | 295,481.                                  |
|  |   |
|  |   |
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# SCHEDULE R (Form 990)

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships

► Attach to Form 990.

| 2020<br>Open to Public |
|------------------------|
|------------------------|

OMB No. 1545-0047

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number  $22-3\,70\,10\,9\,2$ 

Name of the organization Department of the Treasury Internal Revenue Service

SJF CCRC INC.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Partl

Direct controlling End-of-year assets (e) Total income **©** Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. PartII

| (a)  | (q)                     | (c)                      | (p)         | (e)                | (f)                | (a)            |                 |
|--|-------------------------|--------------------------|-------------|--------------------|--------------------|----------------|-----------------|
| Name, address, and EIN                     | Primary activity        | Legal domicile (state or | Exempt Code | Public charity     | Direct controlling | Section 512(b) | 2(b)(13)<br>led |
| of related organization                    |                         | foreign country)         | section     | status (if section | entity             | entity?        | ن               |
|  |                         |                          |             | 501(c)(3))         |                    | Yes            | No              |
| JEWISH FEDERATION HOUSING MANAGEMENT CO    | FOOD & HOUSEKEEPING     |                          |             |                    |                    |                |                 |
| 22-2208648, 3051 W. CHAPEL AVE., CHERRY    | SERVICES; AFFORDABLE    |                          |             |                    |                    |                |                 |
| HILL, NJ 08002                             | HOUSING SERVICES FOR    | NEW JERSEY               | 501(C)(3)   | LINE 10            | N/A                |                | ×               |
| JEWISH FEDERATION HOUSING, INC 22-2137968  |                         |                          |             |                    |                    |                |                 |
| 3051 W. CHAPEL AVE.                        | AFFORDABLE HOUSING FOR  |                          |             |                    |                    |                |                 |
| CHERRY HILL, NJ 08002                      | SENIOR CITIZENS         | NEW JERSEY               | 501(C)(3)   | LINE 10            | N/A                |                | ×               |
| JEWISH FEDERATION OF SOUTHERN NEW JERSEY - |                         |                          |             |                    |                    |                |                 |
| 21-0634489, 1301 SPRINGDALE RD., CHERRY    | SOCIAL SERVICES & OTHER |                          |             |                    |                    |                |                 |
| HILL, NJ 08002                             | COMMUNITY SERVICES      | NEW JERSEY               | 501(C)(3)   | LINE 7             | N/A                |                | ×               |
| JEWISH FEDERATION SENIOR HOUSING, INC -    |                         |                          |             |                    |                    |                |                 |
| 31-1654257, 3051 W. CHAPEL AVE., CHERRY    | AFFORDABLE HOUSING FOR  |                          |             |                    |                    |                |                 |
| HILL, NJ 08002                             | SENIOR CITIZENS         | NEW JERSEY               | 501(C)(3)   | LINE 10            | N/A                |                | ×               |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2020

SJF CCRC INC.

Schedule R (Form 990) 2020

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. PartIII

Page 2

22-3701092

| (k) | General or Percentage managing ownership                        |                   |                             |                           |                               | N/A            |  |  |  |  |  |   |
|-----|---|-------------------|-----------------------------|---------------------------|-------------------------------|----------------|--|--|--|--|--|---|
| (5) | eneral or<br>lanaging<br>bartner?                               | Yes No            |                             |                           |                               | ×              |  |  |  |  |  | _ |
| (i) | Code V-UBI amount in box 20 of Schedule                         |                   |                             |                           |                               | N/A            |  |  |  |  |  |   |
| (   |   | ٥                 |                             |                           |                               | ×              |  |  |  |  |  |   |
| (h) | Disproportionate<br>allocations?                                | Yes               |                             |                           |                               |                |  |  |  |  |  |   |
| (6) | Share of end-of-year assets                                     |                   |                             |                           |                               | N/A            |  |  |  |  |  |   |
| (f) | Share of total income   |                   |                             |                           |                               | N/A            |  |  |  |  |  |   |
| (e) | Predominant income (related, unrelated, excluded from tax under | sections 512-514) |                             |                           |                               | N/A            |  |  |  |  |  |   |
| (p) | Direct controlling<br>entity                                    |                   |                             |                           |                               | N/A            |  |  |  |  |  |   |
| (c) | Legal<br>domicile<br>(state or<br>foreign                       | country)          |                             |                           |                               | NJ             |  |  |  |  |  |   |
| (q) | Primary activity  |                   |                             |                           |                               | REAL ESTATE    |  |  |  |  |  |   |
| (a) | Name, address, and EIN of related organization                  |                   | BERNARD DUBIN HOUSE LIMITED | PARTNERSHIP - 20-8334276, | 3051 WEST CHAPEL AVE., CHERRY | HILL, NJ 08002 |  |  |  |  |  |   |

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

|     | 73)<br>13)<br>2                                | No        |  |  |  |          |  |          |  |   |  |
|-----|--|-----------|--|--|--|----------|--|----------|--|---|--|
| Ξ   | Section<br>512(b)(13)<br>controlled<br>entity? | Yes       |  |  |  | $\vdash$ |  | $\vdash$ |  | _ |  |
| (h) | ige<br>dir                                     |           |  |  |  |          |  |          |  |   |  |
|     | Share of end-of-year                           |           |  |  |  |          |  |          |  |   |  |
| (f) | Share of total income                          |           |  |  |  |          |  |          |  |   |  |
| (e) | Type of entity (C corp, S corp                 | OI tidati |  |  |  |          |  |          |  |   |  |
| (p) | Direct controlling entity                      |           |  |  |  |          |  |          |  |   |  |
| (c) | Legal domicile<br>(state or<br>foreign         | country)  |  |  |  |          |  |          |  |   |  |
| (q) | Primary activity                               |           |  |  |  |          |  |          |  |   |  |
| (a) | Name, address, and EIN of related organization |           |  |  |  |          |  |          |  |   |  |

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| <b>Note:</b> Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.   |                                  |                               |  |                            | Yes    | Ŷ    |
|--|----------------------------------|-------------------------------|--|----------------------------|--------|------|
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?                          | s with one or more rel           | ated organizations listed i   | n Parts II-IV?                               |                            |        |      |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity  |                                  |                               |  | <b>1</b> a                 |        | ×    |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)   |                                  |                               |  | 1b                         |        | ×    |
| c Gift, grant, or capital contribution from related organization(s)  |                                  |                               |  | 10                         |        | ×    |
| :  |                                  |                               |  | 10                         | ×      |      |
| e Loans or loan guarantees by related organization(s)  |                                  |                               |  | 1e                         |        | ×    |
|  |                                  |                               |  |                            |        |      |
| f Dividends from related organization(s)   |                                  |                               |  | #                          |        | ×    |
| g Sale of assets to related organization(s)  |                                  |                               |  | 19                         |        | ×    |
| h Purchase of assets from related organization(s)  |                                  |                               |  | 1h                         |        | ×    |
| i Exchange of assets with related organization(s)  |                                  |                               |  | ;F                         |        | X    |
| _  |                                  |                               |  | į,                         |        | ×    |
|  |                                  |                               |  |                            |        | :    |
| k Lease of facilities, equipment, or other assets from related organization(s)   |                                  |                               |  | ¥                          |        | ×    |
| I Performance of services or membership or fundraising solicitations for related organization(s)   | nization(s)                      |                               |  | =                          | ×      |      |
| m Performance of services or membership or fundraising solicitations by related organization(s)  | nization(s)                      |                               |  | TL                         |        | ×    |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  | on(s)                            |                               |  | 1n                         | ×      |      |
| o Sharing of paid employees with related organization(s)   |                                  |                               |  | 10                         | ×      |      |
|  |                                  |                               |  |                            |        | :    |
| p Reimbursement paid to related organization(s) for expenses   |                                  |                               |  | <del>1</del> 0             |        | ×    |
| q Reimbursement paid by related organization(s) for expenses   |                                  |                               |  | 19                         | ×      |      |
|  |                                  |                               |  |                            |        |      |
| r Other transfer of cash or property to related organization(s)  |                                  |                               |  | +                          |        | ×    |
| s Other transfer of cash or property from related organization(s)  |                                  |                               |  | 18                         |        | ×    |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | ho must complete thi             | s line, including covered r   | elationships and transaction thresholds.     |                            |        |      |
| <b>(a)</b><br>Name of related organization   | (b)<br>Transaction<br>type (a·s) | <b>(c)</b><br>Amount involved | (d)<br>Method of determining amount involved | nvolved                    |        |      |
| (1)  |                                  |                               |  |                            |        |      |
|  |                                  |                               |  |                            |        |      |
| (2)  |                                  |                               |  |                            |        |      |
| (3)  |                                  |                               |  |                            |        |      |
| (4)  |                                  |                               |  |                            |        |      |
| (5)  |                                  |                               |  |                            |        |      |
| (6)  |                                  |                               |  |                            |        |      |
| 032.163 10-28-20   |                                  |                               | Schedu                                       | Schedule R (Form 990) 2020 | n 990) | 2020 |

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (j) (k) General or Percentage managing ownership Yes No                              |  |  |  |  |
|--|--|--|--|--|
| General or P managing partner? Yes No  |  |  |  |  |
| Code V-UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065)                     |  |  |  |  |
| (h) Disproportionate allocationss Yes No   |  |  |  |  |
| (g) Share of end-of-year assets Y  |  |  |  |  |
| (f) Share of total income  |  |  |  |  |
| He all patries sec. 2016:3 Ougs?   |  |  |  |  |
| (d) Predominant income (related, unrelated, excluded from tax undersections 512-514) |  |  |  |  |
| (c) Legal domicile (state or foreign country)  |  |  |  |  |
| (b) Primary activity   |  |  |  |  |
| (a) Name, address, and EIN of entity   |  |  |  |  |

Schedule R (Form 990) 2020

#### Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit

OMB No. 1545-0047

Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print 22-3701092 SJF CCRC INC. File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filina vour 1110 LAUREL OAK ROAD return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. VOORHEES, NJ 08043 Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1 Return **Application** Application Return Code Is For Code Is For Form 990 or Form 990-EZ Form 990-T (corporation) 01 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 11 Form 990-T (trust other than above) Form 8870 12 06 DAVID THOMPSON, CFO The books are in the care of ▶ 1110 LAUREL OAK ROAD - VOORHEES, NJ 08043 Telephone No. ▶ 856-679-2211 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 🦳 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2021, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2020 or \_\_\_ tax year beginning \_\_\_  $\_$  , and ending  $\_$ Final return Initial return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.

Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

Form **8868** (Rev. 1-2020)

instructions.

# TAX RETURN FILING INSTRUCTIONS

FORM 990-T

#### FOR THE YEAR ENDING

December 31, 2020

| Pre | pare | ed F | or: |
|-----|------|------|-----|
|-----|------|------|-----|

SJF CCRC Inc. 1110 Laurel Oak Road Voorhees, NJ 08043

### Prepared By:

Baker Tilly US, LLP 1570 Fruitville Pike Suite 400 Lancaster, PA 17601

#### Amount Due or Refund:

Balance due of \$14,881

### Make Check Payable To:

Payments should be made using the Electronic Federal Tax Payment System (EFTPS).

## Mail Tax Return and Check (if applicable) To:

Not applicable

#### Return Must be Mailed On or Before:

Not applicable

### **Special Instructions:**

This return has qualified for electronic filing. After you have reviewed the return for completeness and accuracy, please sign, date and return Form 8879-EO to our office. We will transmit the return electronically to the IRS and no further action is required.

### Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

| Auto                   | <b>matic 6-Month Extension of Time.</b> Only subm  | nit origin:  | al (no copies needed).                 |             |                      |                |
|------------------------|--|--------------|--|-------------|----------------------|----------------|
| All co                 | rporations required to file an income tax return other than Fo   | orm 990-T    | (including 1120-C filers), partnership | s, REMICs   | s, and trusts        |                |
| must                   | use Form 7004 to request an extension of time to file incom  | e tax retur  | ns.                                    |             |                      |                |
| T                      | Manual Committee of the Characteristics  | -11          |  | I           | . i d i e' i         | la a v. (TINI) |
| Type                   | or Name of exempt organization or other filer, see instru  | ictions.     |  | Taxpayer    | identification num   | ber (TIN)      |
| print                  | SJF CCRC INC.  |              |  |             | 22-370109            | 92             |
| File by t              | he in the interest of the inte | ee instruct  | tions.                                 |             |                      |                |
| filing yo<br>return. S | "   1110 LAUREL OAK ROAD   |              |  |             |                      |                |
| instruct               |  | oreign add   | ress, see instructions.                |             |                      |                |
|                        | VOORHEES, NJ 08043   |              |  |             |                      |                |
| Enter                  | the Return Code for the return that this application is for (file  | e a separa   | te application for each return)        |             |                      | <u> 0 7 </u>   |
| Appli                  | cation   | Return       | Application                            |             |                      | Return         |
| Is Fo                  |  | Code         | Is For                                 |             |                      | Code           |
| Form                   | 990 or Form 990-EZ   | 01           | Form 990-T (corporation)               |             |                      | 07             |
| Form                   | 990-BL   | 02           | Form 1041-A                            |             |                      | 08             |
| Form                   | 4720 (individual)  | 03           | Form 4720 (other than individual)      |             |                      | 09             |
|                        | 990-PF   | 04           | Form 5227<br>Form 6069                 |             |                      | 10             |
|                        | 990-T (sec. 401(a) or 408(a) trust)  |              | 11                                     |             |                      |                |
| Form                   | 990-T (trust other than above)   | 06           | Form 8870                              |             |                      | 12             |
|                        | DAVID THOMPSON   | -            |  | 0040        |                      |                |
|                        | e books are in the care of   1110 LAUREL OAK   | K ROAL       |  | 3043        |                      |                |
|                        | ephone No. ► 856-679-2211  |              | Fax No.                                |             |                      |                |
|                        | he organization does not have an office or place of business   |              |  |             |                      | ·              |
|                        | his is for a Group Return, enter the organization's four digit   | _            |  |             |                      |                |
| box                    | . If it is for part of the group, check this box   | and atta     | ich a list with the names and TINs of  | all membe   | ers the extension is | tor.           |
|                        |  | MOTIFIE      | WIDER 15 2021                          |             |                      |                |
| 1                      | I request an automatic 6-month extension of time until   |              | MBER 15, 2021 , to file                | e the exem  | ipt organization ret | urn for        |
|                        | the organization named above. The extension is for the organization named above.   | anization's  | return for:                            |             |                      |                |
|                        | ► X calendar year 2020 or  |              | el con ello so                         |             |                      |                |
|                        | tax year beginning   | , an         | a enaing                               |             | <u> </u>             |                |
| 0                      | If the tay year entered in line 1 is far less than 10 months.  | haalt raaat  | on: Initial return                     | Final retur |                      |                |
| 2                      | If the tax year entered in line 1 is for less than 12 months, c  Change in accounting period   | neck reaso   | on miliai return                       | rınaı retur | П                    |                |
|                        | Change in accounting period  |              |  |             |                      |                |
| <br>За                 | If this application is for Forms 990-BL, 990-PF, 990-T, 4720,  | or 6069.     | enter the tentative tax. less          |             |                      |                |
|                        | any nonrefundable credits. See instructions.   | ,            | ,                                      | 3a          | \$                   | 0.             |
| b                      | If this application is for Forms 990-PF, 990-T, 4720, or 6069  | ), enter any | refundable credits and                 |             |                      |                |
|                        | estimated tax payments made. Include any prior year overp  |              |  | 3b          | \$                   | 0.             |
| С                      | Balance due. Subtract line 3b from line 3a. Include your pa  | ayment wit   | h this form, if required, by           |             |                      |                |
|                        | using EFTPS (Electronic Federal Tax Payment System). See   | e instructio | ns.                                    | 3с          | \$                   | 0.             |

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

|            |  |            | EXTENDED TO NOVEMBER 15, 2021_  |                   |                                  |
|------------|--|------------|---|-------------------|----------------------------------|
| Form       | 990-T  | E          | xempt Organization Business Income Tax Retur  | n L               | OMB No. 1545-0047                |
|            |  |            | (and proxy tax under section 6033(e))   |                   | 0000                             |
|            |  | For cal    | endar year 2020 or other tax year beginning, and ending   |                   | 2020                             |
| Depar      | tment of the Treasury                        |            | ► Go to www.irs.gov/Form990T for instructions and the latest information.                         | _                 | Open to Public Inspection for    |
| Intern     | al Revenue Service                           | <b></b>    | Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3 | 3).               | 501(c)(3) Organizations Only     |
| Α [        | Check box if address changed.                |            | Name of organization ( Check box if name changed and see instructions.)                           | DEmplo            | oyer identification number       |
| <b>B</b> E | xempt under section                          | Print      | SJF CCRC INC.   | 2                 | 2-3701092                        |
| X          | 501( <b>c</b> )( <b>3</b> )<br>408(e) 220(e) | or<br>Type | Number, street, and room or suite no. If a P.O. box, see instructions.  1110 LAUREL OAK ROAD      | EGroup<br>(see in | exemption number<br>nstructions) |
| F          | 408A 530(a) 529(a) 529S                      |            | City or town, state or province, country, and ZIP or foreign postal code VOORHEES, NJ 08043       | F [               | Check box if                     |
|            | _ , ,  | СВо        | ok value of all assets at end of year   | $\neg$            | an amended return.               |
| G          | Check organization                           |            | X 501(c) corporation 501(c) trust 401(a) trust Other trust  | Applicat          | ole reinsurance entity           |
|            |  |            | Claim credit from Form 8941 Claim a refund shown on Form 2439                                     |                   |                                  |
|            |  |            | ation filing a consolidated return with a 501(c)(2) titleholding corporation                      |                   | <b></b>                          |
|            |  |            | ed Schedules A (Form 990-T)   | ,                 | 1                                |
|            |  |            | e corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group?        |                   | Yes X No                         |
|            |  |            | d identifying number of the parent corporation.   | _                 |                                  |
|            |  |            | DAVID THOMPSON, CFO  Telephone number   | 856-              | 679-2211                         |
| Pa         | rt I Total Unr                               | elate      | d Business Taxable Income   |                   |                                  |
| 1          | Total of unrelated                           | busines    | ss taxable income computed from all unrelated trades or businesses (see                           |                   |                                  |
|            | instructions)                                |            | ·   | 1                 | 70,435.                          |
| 2          | Reserved                                     |            |   | 2                 |                                  |
| 3          | Add lines 1 and 2                            |            |   | 3                 | 70,435.                          |
| 4          | Charitable contrib                           |            | see instructions for limitation rules)  |                   | 0.                               |
| 5          | Total unrelated bu                           | siness     | axable income before net operating losses. Subtract line 4 from line 3                            |                   | 70,435.                          |
| 6          |  |            | ng loss. See instructions   |                   |                                  |
| 7          | Total of unrelated                           | busines    | ss taxable income before specific deduction and section 199A deduction.                           |                   |                                  |
|            | Subtract line 6 fro                          | m line 5   |   | 7                 | 70,435.                          |
| 8          | Specific deduction                           | n (gener   | ally \$1,000, but see instructions for exceptions)  |                   | 1,000.                           |
| 9          |  |            | duction. See instructions   |                   |                                  |
| 10         | Total deductions                             |            |   |                   | 1,000.                           |
| 11         | Unrelated busine                             | ss taxa    | ble income. Subtract line 10 from line 7. If line 10 is greater than line 7,                      |                   |                                  |
|            | enter zero                                   |            |   | 11                | 69,435.                          |
| Pa         | rt II Tax Com                                | putati     | on  |                   |                                  |
| 1          | Organizations tax                            | kable a    | s corporations. Multiply Part I, line 11 by 21% (0.21)  | ▶ 1               | 14,581.                          |
| 2          | Trusts taxable at                            | trust ra   | ates. See instructions for tax computation. Income tax on the amount on                           |                   |                                  |
|            | Part I, line 11 from                         | n:         | Tax rate schedule or Schedule D (Form 1041)   | 2                 |                                  |
| 3          | Proxy tax. See ins                           | structio   |   | 3                 |                                  |
| 4          | Other tax amounts                            | s. See ir  | nstructions   | 4                 |                                  |
| 5          | Alternative minimu                           | ım tax (   | trusts only)  | 5                 |                                  |
| 6          | Tax on noncomp                               | liant fa   | cility income. See instructions   | 6                 |                                  |
| 7          |  |            | n 6 to line 1 or 2, whichever applies   | 7                 | 14,581.                          |
| LHA        | For Paperwork F                              | Reducti    | on Act Notice, see instructions.  |                   | Form <b>990-T</b> (2020)         |

Form 990-T (2020) Page 2 Part III Tax and Payments Foreign tax credit (corporations attach Form 1118; trusts attach Form 1116) 1a Other credits (see instructions) 1b b General business credit. Attach Form 3800 (see instructions) 1c Credit for prior year minimum tax (attach Form 8801 or 8827) d 1d Total credits. Add lines 1a through 1d 14,581. Subtract line 1e from Part II. line 7 2 2 Other taxes. Check if from: Form 4255 | Form 8611 | Form 8697 3 Other (attach statement) 3 Total tax. Add lines 2 and 3 (see instructions). Check if includes tax previously deferred under 14,581. section 1294. Enter tax amount here 4 0. 5 2020 net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 4 5 Payments: A 2019 overpayment credited to 2020 6a 2020 estimated tax payments. Check if section 643(g) election applies \_\_\_\_\_ ▶ \_ 6b Tax deposited with Form 8868 6c Foreign organizations: Tax paid or withheld at source (see instructions) 6d Backup withholding (see instructions) Credit for small employer health insurance premiums (attach Form 8941) 6f Other credits, adjustments, and payments: Form 2439 Form 4136 Other Total Total payments. Add lines 6a through 6g 7 7 Estimated tax penalty (see instructions). Check if Form 2220 is attached 8 300. 8 Tax due. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed 14,881 9 9 Overpayment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount overpaid 10 10 Enter the amount of line 10 you want: Credited to 2021 estimated tax 11 Part IV | Statements Regarding Certain Activities and Other Information (see instructions) At any time during the 2020 calendar year, did the organization have an interest in or a signature or other authority No Yes over a financial account (bank, securities, or other) in a foreign country? If "Yes," the organization may have to file FinCEN Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter the name of the foreign country X During the tax year, did the organization receive a distribution from, or was it the grantor of, or transferor to, a X If "Yes," see instructions for other forms the organization may have to file. Enter the amount of tax-exempt interest received or accrued during the tax year \_\_\_\_\_ > \$\_ X Did the organization change its method of accounting? (see instructions) If 4a is "Yes," has the organization described the change on Form 990, 990-EZ, 990-PF, or Form 1128? If "No," explain in Part V Part V Supplemental Information Provide the explanation required by Part IV, line 4b. Also, provide any other additional information. See instructions. Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

CHIEF FINANCIAL Sign May the IRS discuss this return with Here OFFICER the preparer shown below (see Signature of officer Date instructions)? X Yes Check X if Print/Type preparer's name Preparer's signature Date PTIN self- employed Paid 11/13/21

LLP

SUITE

1570 FRUITVILLE PIKE,

Phone no. 717.740.4863
Form **990-T** (2020)

P00760402

Firm's EIN

39-0859910

**Preparer** 

**Use Only** 

KERRI N. BOGDA, CPA

Firm's name ► BAKER TILLY US,

Firm's address ► LANCASTER, PA 17601

#### 1

SCHEDULE A (Form 990-T)

# **Unrelated Business Taxable Income From an Unrelated Trade or Business**

OMB No. 1545-0047

2020

Open to Public Inspection for

Department of the Treasury Internal Revenue Service

Name of the organization

SJF CCRC INC.

► Go to www.irs.gov/Form990T for instructions and the latest information.

■ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

B Employer identification number 22-3701092

| c l        | Inrelated business activity code (see instructions) > 54161  | 0      |            | <b>D</b> Sequence | e: 1 | of .        | L     |
|------------|--|--------|------------|-------------------|------|-------------|-------|
| E C        | escribe the unrelated trade or business PARTNERSHIP  | INCO   | ME         |                   |      |             |       |
|            | t I Unrelated Trade or Business Income   |        | (A) Income | (B) Expense       | es   | (C) Ne      | et    |
| 1 a        | Gross receipts or sales  | $\Box$ |            |                   |      |             |       |
| b          | Less returns and allowances c Balance ▶  | 1c     |            |                   |      |             |       |
| 2          | Cost of goods sold (Part III, line 8)  | 2      |            |                   |      |             |       |
| 3          | Gross profit. Subtract line 2 from line 1c   | 3      |            |                   |      |             |       |
| 4 a        | Capital gain net income (attach Sch D (Form 1041 or Form   |        |            |                   |      |             |       |
|            | 1120)) (see instructions)  | 4a     |            |                   |      |             |       |
| b          | Net gain (loss) (Form 4797) (attach Form 4797) (see instructions)  | 4b     |            |                   |      |             |       |
| С          | Capital loss deduction for trusts  | 4c     |            |                   |      |             |       |
| 5          | Income (loss) from a partnership or an S corporation (attach statement) STATEMENT 1  | 5      | 71,435.    |                   |      | 71          | ,435. |
| 6          | Rent income (Part IV)  | 6      |            |                   |      |             |       |
| 7          | Unrelated debt-financed income (Part V)  | 7      |            |                   |      |             |       |
| 8          | Interest, annuities, royalties, and rents from a controlled  |        |            |                   |      |             |       |
|            | organization (Part VI)   | 8      |            |                   |      |             |       |
| 9          | Investment income of section 501(c)(7), (9), or (17)   |        |            |                   |      |             | _     |
|            | organizations (Part VII)   | 9      |            |                   |      |             |       |
| 10         | Exploited exempt activity income (Part VIII)   | 10     |            |                   |      |             |       |
| 11         | Advertising income (Part IX)   | 11     |            |                   |      |             |       |
| 12         | Other income (see instructions; attach statement)  | 12     |            |                   |      |             |       |
| 13         | Total. Combine lines 3 through 12  | 13     | 71,435.    |                   |      | 71          | ,435. |
|            | Deductions Not Taken Elsewhere (See instruction directly connected with the unrelated business in the connected with the co | come   |            | ,                 |      | must be     |       |
| 1          | Compensation of officers, directors, and trustees (Part X)   |        |            |                   |      |             |       |
| 2          | Salaries and wages   |        |            |                   | 3    |             |       |
| 3          | Repairs and maintenance  |        |            |                   | 4    |             |       |
| 5          | Bad debts  |        |            |                   | 5    |             |       |
| 6          | Interest (attach statement) (see instructions)   |        |            |                   | 6    |             |       |
| 7          | Taxes and licenses  Depreciation (attach Form 4562) (see instructions)   |        |            |                   |      |             |       |
| 8          | Less depreciation claimed in Part III and elsewhere on return  |        |            |                   | 8b   |             |       |
| 9          | Depletion  |        | Oa         |                   | 9    |             |       |
| 10         | Contributions to deferred compensation plans   |        |            |                   | 10   |             |       |
| 11         | Employee benefit programs  |        |            |                   | 11   |             |       |
| 12         | Excess exempt expenses (Part VIII)   |        |            |                   | 12   |             |       |
| 13         | Excess readership costs (Part IX)  |        |            |                   | 13   |             |       |
| 14         | Other deductions (attach statement)  |        | SEE STATE  | MENT 2            | 14   | 1           | ,000. |
| 15         |  |        |            |                   | 15   | 1           | ,000. |
| 16         | Unrelated business income before net operating loss deduction. Su  |        |            |                   |      |             |       |
|            | column (C)   |        |            |                   | 16   | 70          | ,435. |
| 17         | Deduction for net operating loss (see instructions)  |        |            |                   | 17   |             | 0.    |
| 18         | Unrelated business taxable income. Subtract line 17 from line 16   |        |            |                   | 18   | 70          | ,435. |
| <u>υ</u> Λ | For Department Reduction Act Notice and instructions   |        |            |                   |      | A /Farm 00/ |       |

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Schedule A (Form 990-T) 2020 Part VI Interest, Annuities, Royalties, and Rents from Controlled Organizations (see instructions) **Exempt Controlled Organizations** 5. Part of column 4 1. Name of controlled 2. Employer 3. Net unrelated 4. Total of specified 6. Deductions directly that is included in the organization identification payments made connected with income (loss) controlling organizanumber (see instructions) income in column 5 tion's gross income (1) (2)(3)(4)Nonexempt Controlled Organizations 7. Taxable Income 8. Net unrelated 9. Total of specified 10. Part of column 9 11. Deductions directly that is included in the income (loss) payments made connected with controlling organization's (see instructions) income in column 10 gross income (1) (2)(3)(4)Add columns 5 and 10. Add columns 6 and 11. Enter here and on Part I, Enter here and on Part I, line 8, column (A) line 8, column (B) 0 Investment Income of a Section 501(c)(7), (9), or (17) Organization Part VII (see instructions) 1. Description of income 5. Total deductions 2. Amount of 3. Deductions 4. Set-asides and set-asides income directly connected (attach statement) (attach statement) (add cols 3 and 4) (1)(2)(3)(4)Add amounts in Add amounts in column 2. Enter column 5. Enter here and on Part I, here and on Part I, line 9, column (A) line 9, column (B) 0. Totals Part VIII Exploited Exempt Activity Income, Other Than Advertising Income (see instructions) Description of exploited activity: 2 Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A) 3 Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B) Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7 5 Gross income from activity that is not unrelated business income 5 Expenses attributable to income entered on line 5 6 6 Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line

Schedule A (Form 990-T) 2020

4. Enter here and on Part II, line 12

|         | ule A (Form 990-T) 2020   |                               |                          |                 | Page 4             |
|---------|---|-------------------------------|--------------------------|-----------------|--------------------|
| Part    |   |                               |                          |                 |                    |
| 1       | Name(s) of periodical(s). Check box if reportir                     | ig two or more periodicals    | on a consolidated bas    | ils.            |                    |
|         | A   |                               |                          |                 |                    |
|         | В   |                               |                          |                 |                    |
|         | C   |                               |                          |                 |                    |
| Cotor.  | D   | aarraan an din a aalumn       |                          |                 |                    |
| Enter   | amounts for each periodical listed above in the                     |                               | В                        | С               | D                  |
| 2       | Gross advertising income  | A                             | <u> </u>                 |                 |                    |
| _       | Add columns A through D. Enter here and on                          |                               | 1                        |                 | 0.                 |
| а       | Add coldnins A through b. Enter here and on                         | rait i, line 11, column (A)   |                          |                 | •                  |
| 3       | Direct advertising costs by periodical                              |                               |                          |                 |                    |
| а       | Add columns A through D. Enter here and on                          | Part I line 11 column (B)     |                          |                 | 0.                 |
| а       | Add columns A through B. Enter here and on                          | Tarti, iiilo TT, coldilii (b) |                          |                 |                    |
| 4       | Advertising gain (loss). Subtract line 3 from lin                   | ne.                           |                          |                 |                    |
| •       | 2. For any column in line 4 showing a gain,                         |                               |                          |                 |                    |
|         | complete lines 5 through 8. For any column in                       | 1                             |                          |                 |                    |
|         | line 4 showing a loss or zero, do not complete                      | I                             |                          |                 |                    |
|         | lines 5 through 7, and enter zero on line 8                         |                               |                          |                 |                    |
| 5       | Readership costs  |                               |                          |                 |                    |
| 6       | Circulation income  |                               |                          |                 |                    |
| 7       | Excess readership costs. If line 6 is less than                     |                               |                          |                 |                    |
|         | line 5, subtract line 6 from line 5. If line 5 is le                | ss                            |                          |                 |                    |
|         | than line 6, enter zero   |                               |                          |                 |                    |
| 8       | Excess readership costs allowed as a                                |                               |                          |                 |                    |
|         | deduction. For each column showing a gain of                        | on                            |                          |                 |                    |
|         | line 4, enter the lesser of line 4 or line 7                        |                               |                          |                 |                    |
| а       | Add line 8, columns A through D. Enter the g                        | reater of the line 8a, colum  | ns total or zero here ar | nd on           |                    |
|         | Part II, line 13  |                               |                          | <b>_</b>        | 0.                 |
| Part    | X Compensation of Officers, Dir                                     | ectors, and Trustee           | S (see instructions)     |                 |                    |
|         |   |                               |                          | 3. Percentage   | 4. Compensation    |
| 1. Name |   | <b>2.</b> Tit                 | tle                      | of time devoted | attributable to    |
|         |   |                               |                          | to business     | unrelated business |
| (1)     |   |                               |                          | %               |                    |
| (2)     |   |                               |                          | %               |                    |
| (3)     |   |                               |                          | %               |                    |
| (4)     |   |                               |                          | %               |                    |
| Takal   | Foton have and an Dort II line 1                                    |                               |                          |                 | 0.                 |
| Part    | Enter here and on Part II, line 1  XI Supplemental Information (See | - :tt                         |                          |                 | 0.                 |
| rait    | Supplemental information (Se  | ee instructions)              |                          |                 |                    |
|         |   |                               |                          |                 |                    |
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|         |   |                               |                          |                 |                    |
|         |   |                               |                          |                 |                    |

SJF CCRC INC. 22-3701092

| FORM 990-T (A)                         | INCOME (LOSS) FROM PARTNERSHIPS  | STATEMENT 1             |
|--|----------------------------------|-------------------------|
| DESCRIPTION                            |                                  | NET INCOME<br>OR (LOSS) |
| MEDREHAB ALLIANCE INT<br>INCOME (LOSS) | TERSTATE LLC - ORDINARY BUSINESS | 71,435                  |
| TOTAL INCLUDED ON SCI                  | HEDULE A, PART I, LINE 5         | 71,435                  |
| FORM 990-T (A)                         | OTHER DEDUCTIONS                 | STATEMENT 2             |
| DESCRIPTION                            |                                  | AMOUNT                  |
| ACCOUNTING FEES                        |                                  | 1,000                   |
| TOTAL TO SCHEDULE A,                   | PART II, LINE 14                 | 1,000                   |
|  |                                  |                         |